Continental Energy Trade — What to Expect from NAFTA 2.0

Paper Prepared for the

2018 Canadian Energy Law Foundation Jasper Seminar

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1. Introduction

This paper reviews the state of the North American Energy Market since the implementation of the North American Free Trade Agreement ("NAFTA") in 1994. It summarizes the main elements of the legal framework within which the oil & gas, electricity and renewables markets operate on the Continent and assesses whether and how the provisions of Chapter 6 of NAFTA continue to serve the interests of the three (3) signatory States. The paper will inventory the known priorities of Canada, Mexico and the US in relation to NAFTA's energy provisions and assess the likely outcomes of the negotiations. Finally, the paper will review the likely implications of a termination of NAFTA on the energy sector and provide insights into what industry actors should go to prepare for the various realistic outcomes of the negotiations.

2. The Evolving State of the North American Energy Market 1994-2017

Following the Second World War, the trade relations of Canada, Mexico and the US were based on the General Agreement on Tariffs and Trade ("GATT"). In 1989 Canada and the US created a free trade agreement ("CUSFTA") that consisted of various obligations respecting tariff elimination, standards, government procurement, services (including financial services), investment and the application of special review mechanisms for trade remedies. Similarly, the government of Mexico entered into a free trade negotiation with the US in 1991. Canada requested involvement which ultimately established NAFTA.

Oil has been, and continues to be, the world's dominant fuel but it has been losing market share since 1970.³ As with other commodities, supply and demand have been impacted, primarily by the rate and distribution of global economic growth and with technological advances (such as the emergence of nuclear power or advances in deep-water exploration, development, and production capabilities).⁴ According to Mark Finley in *The Oil Market to 2030 – Implications for Investment and Policy*, "[p]opulation and income growth are the two most powerful driving forces behind the demand for energy.⁵ Over the last

Jon R. Johnson, International Trade Law (Canada: Irwin Law, 1998) at 31 [International Trade Law].

² Ibid.

³ Mark Finley, "The Oil Market to 2030 – Implications for Investment and Policy" (2012), 1:1 Economics of Energy & Environmental Policy at 26 [*Oil Market to 2030*].

⁴ Ibid.

⁵ *Ibid* at 27.

20 years world population has increased by 1.6 billion people, and it is projected to rise by 1.4 billion over the next 20 years.⁶

The North American oil & gas industry has undergone dramatic changes since NAFTA was first established over 20 years ago. Specifically, the US has substantially increased resource production and is now the world's leading producer of oil and natural gas. Mexico has finally opened its energy sector to foreign and domestic private investment and Canada has become a top six (6) global producer of oil & gas.

3. Canada

(a) Oil & Gas Industry – Background and General Market Information

Canada and the U.S. share the longest undefended border on the planet that runs 8,891 km long.⁷ The two (2) countries also share the world's second largest trading relationship.⁸ In 2016, CAD\$752 billion was traded between the two (2) countries. 75 percent of Canada's exports were destined south of the border and 66 percent of Canadian imports came from the US Foreign trade, representing more than 50 percent of Canada's Gross Domestic Product ("GDP").⁹

The Canadian oil & gas industry is a significant contributor to both the provincial and federal economies – this will not change for the foreseeable future. The International Energy Agency ("**IEA**") says that crude oil is the lifeblood of the modern economy that accounts for the largest share of the total world primary energy demand and will remain so until approximately 2040.¹⁰

The Canadian economy is substantially affected by global trends in both natural gas and oil. According to the Canadian Energy Research Institute, CAD\$380 billion of operational revenues from capital investment and CAD\$1.8 trillion from Canadian oil & gas projects over the next 11 years will be invested in the industry. This will generate CAD\$27.7 trillion in Canadian GDP and more than 6,500 jobs

Ganesh Doluweera, Paul Kralovic & Dinara Millington, "Economic Impacts of Canadian Oil & gas Supply in Canada and the US (2017-2027)" (2017) Canadian Energy Research Institute.

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⁶ Ibid.

lain Marlow, "China passes Canada to become largest US trading partner", *The Globe and Mail* (25 March 2017), online: .

Atif Kubursi, "Why Canada has a lot to lose in NAFTA renegotiations", *Maclean's* (11 August 2017), online: http://www.macleans.ca/economy/why-canada-has-a-lot-to-lose-in-the-nafta-renegotiations>.

[&]quot;Crude Oil Forecast, Markets and Transportation", (2017), Canadian Association of Petroleum Producers at 3 [Crude Oil Forecast, Markets and Transportation].

¹¹ *Ibid* at 63.

in Canada.¹² For every direct job created in the Canadian oil & gas sector, two (2) indirect and three (3) induced jobs in other sectors are created in Canada on average.¹³ Similarly, for every Canadian million dollars invested and generated in the Canadian oil & gas sector, the Canadian GDP impact is CAD\$1.2 million.¹⁴ While it remains a critical industry for Canada, it has been significantly impacted by declining prices and the "shale revolution" that has occurred in the US.¹⁵

(i) Crude Oil in Canada

Canada has the third largest reserves of crude oil in the world and according to the *Oil* & *Gas Journal* it is the sixth (6) largest global producer.¹⁶ Of the 1,706.7 billion barrels of proved reserves, Canada has 171.5 billion, or 10.0 percent of the world's share of proved reserves.¹⁷ When NAFTA was implemented in 1994, Canada exported 1.27 million barrels a day ("**m b/d**") to the US¹⁸ By 2000 Canada was exporting 1.81m b/d and by 2005, 2.18m b/d.¹⁹ More recently, in 2016, Canada exported 3.85m b/d and by 2030 Canada expects to export 5.12m b/d.

Canadian crude oil is primarily from the Western region (Alberta), however, approximately five (5) percent is sourced from Eastern Canada. Crude oil from Eastern Canada is sourced primarily from three (3) oil fields located offshore of Newfoundland and Labrador.²⁰ While the 2016 Fort McMurray wildfires noticeably impacted Alberta oil sands production, the year still saw an overall growth and by 2040 it is expected to grow to 4.9m b/d from 3.6 m b/d in 2016.

(ii) Natural Gas

Canada is one of the largest producers of natural gas in the world. The 2017 BP statistical review ranked Canada 5th in the world, producing 4.3 percent of global production, ranking behind the US (2.1 percent), Russia (16.3 percent), Iran (5.7 percent) and Qatar (5.1 percent).²¹

¹³ *Ibid* at 12.

¹² Ibid.

¹⁴ *Ibid*.

¹⁵ *I*bid at 31.

¹⁶ Crude Oil Forecast, Markets and Transportation, supra note 9 at page 3.

BP, Statistical Review, "BP Statistical Review of World Energy June 2017" (June 2017) http://www.bp.com/en/global/corporate/energyeconomics/statistical-review-of-world-energy/downloads.html at 12 [BP, Statistical Review].

¹⁸ Joseph M. Dukert, "North American Energy, 2000-2007" (2007) 37:1 American Review of Canadian Studies 64.

¹⁹ Ibid at 64

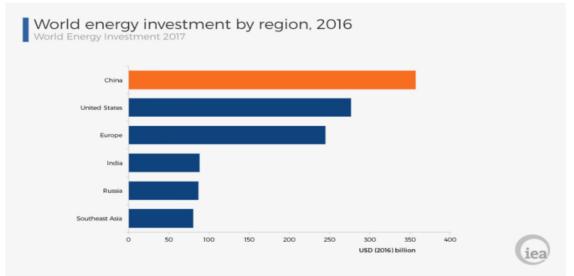
²⁰ Crude Oil Forecast, Markets and Transportation, supra note 10 at 5.

²¹ BP, Statistical Review, supra note 17 at 28.

Currently, Canada only exports natural gas to the US, however, the natural gas industry is seeking new markets where the gas can be exported overseas in a liquefied form.²² This would provide Canada with future economic growth opportunities, both internationally as the global demand for natural gas is expected to increase 45 percent by 2040, and domestically as implementing such changes would employ thousands.²³ The Canadian Association of Petroleum Producers stated that one upstream natural gas plant that exports 2 Bcf/d would provide 20,000 direct, and indirect induced jobs, about CAD\$475 million in annual payments to the government and add CAD\$3.7 billion to GDP.²⁴ Between 2017 and 2027, total GDP from the natural gas industry is estimated to be CAD\$422.5 billion.²⁵

(iii) Trade and Investment flows in Oil & Gas Since 1994

In 2016 global energy investments accounted for 2.2 percent of global GDP (USD\$1.7 trillion).²⁶ This was 12 percent down from what the IEA anticipated in the year prior.²⁷ In the same year, China remained the largest destination of energy investment (21 percent of global total) followed by the US, Europe, India, Russia and Southeast Asia.²⁸



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²² "Canada's Natural Gas", (2018) Canadian Association of Petroleum Producers.

²³ Ibid.

²⁴ *Ibid* at 28.

²⁵ *Ibid* at 30.

²⁶ "Wold Energy Investment Executive Summary" (2017) International Energy Agency [World Energy Investment].

²⁷ Ibid.

²⁸ Ibid.

²⁹ Ibid.

Between 2014 and 2016, there was a 44 percent plunge in upstream oil & gas investments. At the same time, there was a 53 percent upswing in US shale investment and large spending in the Middle East and in 2017, investments in Russia were expected to increase by 3 percent.³⁰ According to Forbes, upstream investment has been "ignited by firmer oil prices which triggered a flood of capital into Permian operators over the last 12 months".³¹ 2018 could see further increased opportunities for investors: 50 billion barrels of oil equivalent reserves have been found which could be sanctioned in 2018 or 2019.³² This is combined with ongoing projects such as *Liza* (Guyana Oil) and the *Leviathan* (Israel Gas).³³

(b) Electricity

(i) Trends and Investment Opportunities

Electricity, and investment in it, is entering a new era; the IEA expects that it will grow substantially over the next two (2) decades, and particularly over the next five (5) years. The IEA expects that by 2022 electricity will be a primary investment above hydro and wind and by 2040 electricity will see the same growth that oil saw over the last 25 years.³⁴

In 2016 the electricity sector edged ahead of the oil sector for the first time in history. Globally, electricity investment edged down by just under 1 percent to USD\$718 billion. USD\$297 billion was invested in renewables-based power capacity, and thus remained the largest area of electricity spending despite falling back by 3 percent.³⁵

Similarly, investment in electricity networks and storage continued to increase in 2016, as it has over the past five (5) years, reaching an all-time high of USD\$277 billion.³⁶ China accounted for 30 percent of the network spending and India made up 13 percent.³⁷

Electricity policies in The Organisation for Economic Co-operation and Development countries, particularly over the last decade, have focused on the liberalization of electricity markets; therefore,

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³⁰ Ibid.

Simon Flowers, "Investment in Upstream Starting To Pick", Forbes (25 September 2017) online: https://www.forbes.com/sites/woodmackenzie/2017/09/25/investment-in-upstream-starting-to-pick-up/#592367cc1102.

³² Ibid.

³³ Ibid.

^{34 &}quot;Renewables 2017, Analysis and forecasts to 2022" (2017) International Energy Agency [Renewables].

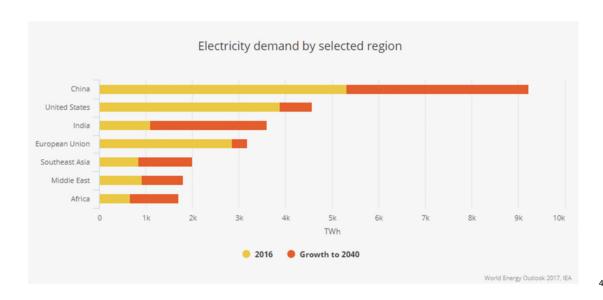
World Energy Investment, supra note 27.

³⁶ Ibid.

³⁷ Ibid.

governments have attempted to shift away from entirely state-owned monopolies to private investors.³⁸ Evidence demonstrates that this liberalization of the Energy Market has led to a reduction in operating costs of generating plants by improving labor productivity, reducing maintenance costs and improving fuel purchasing strategies.³⁹ The current and expected increases in electrical uses have created opportunities for potential investors – specifically, as the role of electricity and its demand increases globally, technology and innovation create new opportunities.⁴⁰

Currently, the transmission and distribution business (i.e. linking power plants to businesses and residences via critical infrastructure), has proven a relatively safe investment for investors (including Warren Buffett).⁴¹ Companies operate wires and transmission towers that deliver electricity and receive a return on investment from rates that are set by governments. In the US alone, 42,000 miles of high-voltage wire to the country is needed which will cost more than USD\$8 billion per year over ten (10) years.⁴²



Power Generation Investment in Electricity Markets (France: International Energy Agency, 2003) at page 3.

"Commentary: Changing utility business models and electricity investment in Europe", *International Energy Agency Newsroom* (15 December, 2017) online: https://www.iea.org/newsroom/news/2017/december/commentary-changing-utility-business-models-and-electricity-investment.html.

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³⁹ *Ibid* at 21.

⁴¹ Tom DiChristopher, "Why billionaire investors like Warren Buffett are chasing after this energy investment", CNBC (22 August, 2017) online: https://www.cnbc.com/2017/08/22/why-investors-like-warren-buffett-are-investing-in-electricity-transmission.html.

⁴² Ibid

⁴³ "World Energy Outlook 2017" *International Energy Agency* (14 November 2017), online: https://www.iea.org/weo2017>.

(c) Renewables

(i) Trends and Opportunities

Over the last decade, projects delivering clean and renewable energy have become a credible low-carbon alternative. The industry received record high investment in such alternatives in 2015 when the Paris Agreement was executed. While the future of the Paris Agreement is unknown (i.e. the Trump administration plans on opting out), clean and renewable energy remains a strong force in global investment opportunities. Over the last decade renewable energy has gone through a revolution; from being labelled as "alternative energy", only for the wealthy countries to the majority (55.3 percent in 2016) of new generating capacity installed worldwide.⁴⁴

Following the record high year in 2015, renewable investment dipped in 2016 to USD\$324.6 billion. Investments in 2016 were primarily from new renewable sources of wind, solar, biomass, waste, geothermal, small hydro and marine which accounted for 55.3 percent of all gigawatts of new power generation. Despite the dip in 2016, the year saw a record of acquisition deals, purchases of renewable emerging generating plants, refinancing and corporate mergers and takeovers which made the total value of transactions reach USD\$351.96 billion. However, this increased in 2017 by 3 percent to USD\$333.5 billion. USD\$132.6 billion was made up of solar technologies yet the largest deals were in offshore wind.

The global increase in renewable energy can be attributed, in great part, to China which has largely been driven by concerns about air pollution.⁴⁹ Half of the global solar photovoltaic system demand is from China, and Chinese companies account for around 60 percent of total annual solar cell manufacturing capacity globally.⁵⁰ The US remains the second largest growth market despite policy

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⁴⁴ Angus McCrone et al, "Global Trends in Renewable Energy Investment 2017" Frankfurt School Collarating Centre for Climate & Sustainable Energy Finance (April 2017), online: < http://fs-unepcentre.org/sites/default/files/publications/globaltrendsinrenewableenergyinvestment2017.pdf>.

⁴⁵ Ibid.

⁴⁶ *Ibid* at 14.

^{47 &}quot;Runaway 53GW Solar Boom in China Pushed Global Clean Energy Investment Ahead in 2017" Bloomberg New Energy Finance (16 January 2018), online: https://about.bnef.com/blog/runaway-53gw-solar-boom-in-china-pushed-global-clean-energy-investment-ahead-in-2017/.

⁴⁸ Ibia

⁴⁹ Renewables, supra note 35.

⁵⁰ Ibid.

uncertainty.⁵¹ Over the next five (5) years the renewable Energy Market will grow substantially. According to the IEA, renewable generation will be twice as large as that of gas and coal combined by 2022.⁵²

While growth in renewable energy is clearly evident, a shift in policies, particularly from the US with regards to the Paris Agreement and federal tax reforms, makes the future of renewable Energy Markets volatile.

(d) Legal Framework of Canadian Natural Resources

In Canada, energy administration takes place at both the federal and provincial levels. Many of the Canadian energy responsibilities are shared between both levels of government. In 1994, the federal government created Natural Resources of Canada ("NRCan") through the *Department of Natural Resources Act.*⁵³ NRCan is a leading department on energy policy for the federal government and it deals with the responsible development of Canada's natural resources, including energy.⁵⁴

Ultimately, Canadian provincial governments are the owners of the ground resources within the territory (not including natural resources located on Aboriginal grounds) and therefore, provincial governments are entrusted with the responsibility of drafting policies and regulating the industry. The provincial governments control most of the upstream and downstream activities. Provincial regulators have jurisdiction over their province's energy generation, intra-provincial transmission, distribution, retail pricing and wholesale markets. Provincial governments often use this authority to contract private corporations to manage natural resources. For example, in October of 2015, Ontario Premier, Kathleen Wynne, privatized the province's electricity transmission and distribution industry. As of 2011, one quarter of all Canadian generation capacity was privatized while the rest came from recognizable public utilities. By 2020, private generation is expected to rise to more than a third, or 36 percent, of Canada's power output. Province of the p

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⁵¹ Ibid.

⁵² Ibid.

⁵³ Energy Policies of IEA Countries Canada (France: International Energy Agency, 2015) at 23 [Energy Policies of IEA – Canada].

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Jeff Christian & Lana Shipley, "Electricity Regulation in Canada: Overview", (2017) *Thomson Reuters* [Christian and Shipley].

Pete Evans, "Privatization of Canada's electrical grid accelerating", *CBC News* (30 March, 2011), online: http://www.cbc.ca/news/business/privatization-of-canada-s-electrical-grid-accelerating-1.1016930

⁵⁷ *Ibid*.

Canadian provinces either employ a vertical or horizontal structure to the electricity market. In provinces with vertically integrated markets, Crown Corporations are the principal entities. For example, British Columbia has BC Hydro and Saskatchewan has SaskPower – these companies dominate the electricity market in the respective provinces.⁵⁸ Conversely, Ontario operates a horizontal electricity market; Ontario Power Generation is a Crown Corporation which owns about 50 percent of the generating capacity in Ontario while Hydro One (the owner and operator of the provincial transmission grid) owns the remaining 50 percent.⁵⁹

Similarly, the Canadian natural gas market is fully liberalized – investment is open to both private and foreign capital.⁶⁰ The price is determined by the market supply and demand and has been that way since the industry was deregulated in 1985. The market is competitive with over 700 natural gas producers which are in control of management and have exclusive right to its distribution.⁶¹

Like electricity, the oil and renewable energy industries are governed primarily by provincial governments notwithstanding the National Energy Board ("NEB") which is responsible, among other things, for regulating the oil & gas pipelines which fall under federal jurisdiction including the pipelines which cross interprovincial and international borders.⁶² On June 18, 2015, the federal government enacted the *Pipeline Safety Act* which seeks to ensure the safety of Canada's energy transportation and thus prevent spills and to establish preparedness and response systems.⁶³ To compliment the *Pipeline Safety Act*, provinces, and specifically Alberta, have adopted stringent GHG emission regulations.⁶⁴

Alberta oil sands (which produce the bulk of Canadian oil) are regulated by the Alberta Energy Regulator ("AER").⁶⁵ The AER is authorized to make decisions on applications for energy development projects and monitors them to ensure compliance. The AER, amongst other duties, engages with stakeholders, issues approvals for energy projects and regulates closures, suspensions and

60 Energy Policies of IEA – Canada, supra note 53 at 117.

62 *Ibid* at 136.

⁵⁸ Christian and Shipley, supra note 55.

⁵⁹ Ibid

⁶¹ Ibid.

⁶³ Ibid at 137.

⁶⁴ Ibid at 138.

⁶⁵ Canada, Alberta Energy Regulator, *Who we are* (Alberta: 2017) online: https://www.aer.ca/ [*Alberta Energy Regulator*].

abandonments.⁶⁶ Currently, the AER regulates over 170,000 operating wells; 431,000 km of pipelines; and 797 gas processing plants. Crown Corporations and companies that are interested in initiating a new project must apply to the AER for approval.⁶⁷ The AER plays an ongoing role in monitoring and ensuring that energy resource activities comply with all energy policies and applicable regulations.

The process of applying to the AER to initiate a project is extensive; first, a pre-application is submitted which requires the applicant to demonstrate that they have consulted appropriate stakeholders to ensure that the affected parties have an opportunity to understand how the project might impact them.⁶⁸ Where a stakeholder or Aboriginal group has concerns about a project, (s)he can file a statement of concern to the AER that leads to a hearing. This process is followed by the application which requires the developer to submit information explaining both basic contact information and details of the project.⁶⁹ A public notice is then issued by the AER, along with a decision and an opportunity to appeal.⁷⁰

Where a private investor intends to invest in onshore oil owned by a provincial Crown, the investor must enter into a petroleum and natural gas licence, lease or an oil sands lease.⁷¹ The Crown lease allows the investor to develop, explore and produce the petroleum substances that are outlined in the lease agreement. Notably, the investor is required to comply with all applicable laws and regulations; therefore, where the Crown alters legislation, the lease agreement may be subject to change.⁷² Alberta oil sands are subject to separate regulatory regimes that require private investors to seek rights by way of a permit or an oil sands lease. Where a private investor intends on investing in offshore oil (owned by the federal government or Newfoundland and Labrador or Nova Scotia), the private investor must obtain an exploration licence.⁷³

Alberta, Alberta Energy Regulation, *Draft Interim Regulatory Guide* (Calgary: Alberta Energy Regulator, 2013) at page 29 [*Alberta Regulation – Draft Guide*].

⁶⁷ Alberta Energy Regulator, supra note 65.

⁶⁸ Alberta Regulation – Draft Guide, supra note 66 at 8.

⁶⁹ Ibid.

⁷⁰ *Ibid*.

Gowling WLG, "Guide To Doing Business in Canada: Oil & gas" Mondaq (23 November 2016), online: http://www.mondaq.com

Canadian Association of Petroleum Producers, "An introduction to Oil & gas Leasing in British Columbia, Alberta and Saskatchewan" Canadian Association of Petroleum Producers, (23 June 2014), online: file:///C:/Users/acevedod/Downloads/250056.pdf.

⁷³ *Ibid*.

According to a 2012 Financial Post article, the majority of oil sands ownership and profits are foreign.⁷⁴ The article illustrates that "more than two-thirds of all oil sands production in Canada is owned by foreign entities". The However, in 2017, Petronas and other major oil & gas investors cancelled the Pacific NorthWest LNG export project.⁷⁶ This has largely been a result of international oil companies' "redeploying their capital to more profitable opportunities elsewhere. Canada's environmental and fiscal regimes, the high cost of labour and materials, difficulties in executing export projects and investors achieving quicker payback of invested capital elsewhere" render other countries more profitable for international oil companies.77

Finally, the legal framework of Canadian national resources is unique as a result of the significant Aboriginal population. According to Canadian law, where conduct is contemplated that could adversely affect Aboriginal rights (e.g. constructing a pipeline and new oil rigs), the Crown has a duty to consult with, and accommodate, where appropriate, the Aboriginal community (AER is expressly excluded from assessing the adequacy of Crown consultation).78 The scope of such consultation depends on the degree of impact the activity will have on the associated Aboriginal rights. Consequently, the more impact the activity will have the greater the consultation that is required and the more impact the opinion of community will have on the project. A lack of adequate consultation can result in challenges to the decision, legal battles and thus delays.

4. Mexico

Oil & Gas: Background of Oil & Gas Industry and General Information of Current (a) Market: Oil & Gas Production

Despite it being a relevant crude oil producer and the holder of massive reserves on a global scale, for decades Mexico remained closed to private investment. For more than 60 years, Mexico relied on a single operator, and a vertically integrated supply monopoly for its oil & gas industry - its national oil company, Petróleos Mexicanos, known as Pemex. Following the 1938 nationalization of oil & gas assets

Chrysten Perry & Christopher Nixon, "Canadian ownership in domestic oil & gas grows as foreign interest wanes", The Lawyer's Daily (5 December, 2017) online: https://www.thelawyersdaily.ca/articles/5340/canadianownership-in-domestic-oil-and-gas-grows-as-foreign-interest-wanes

Jimmy Jeong, "Majority of oil sands ownership and profits are foreign, says analysis", Financial Post (10 May, 2012), online: http://business.financialpost.com/news/majority-of-oil-sands-ownership-and-profits-are-foreignsays-analysis

⁷⁵ Ibid.

⁷⁷

Energy Policies of IEA – Canada, supra note 53 at 24.

by President Lazaro Cardenas, in 1958 the Regulatory Law of Constitutional Article 27 in the Field of Petroleum (Ley Reglamentaria del Articulo 27 Constitucional en el Ramo del Petróleo) (the "58 Petroleum Law") expanded the legal monopoly to include all aspects from oil & gas production, to all activities of refining, transportation, distribution, marketing and sales of oil & gas and all derivatives. The 58 Petroleum Law was even subsequently amended to provide that with respect to service contracts, consideration could not be linked to the results of production and would need to be solely in cash. In 1960, this was elevated to constitutional level.

In the context of this monopoly, Pemex made significant discoveries in the late 1970s and early 1980s, in offshore shallow waters in the Gulf of Mexico, namely the Cantarell field that would become the jewel of the crown, allowing Pemex to reach levels of production of 3.5 million BPD. Pemex redirected a significant portion of its efforts to such production, and drastically reduced focus on onshore production of smaller fields in several states along the Gulf coast.

With a federal Budget relying on more than 40 percent of its revenues from crude oil production, the government-controlled Pemex focused its investments largely in continuing to expand its shallow water production in Cantarell and surrounding fields until production peaked in 2004, when it started its inevitable and irreversible decline. Pemex had failed to undertake sufficient exploration to replace reserves (as had other oil & gas companies); also, given the federal government's reliance on Pemex as the major cash generator for the budget, it spent every available dollar in operation, while neglecting to modernize midstream and downstream infrastructure, otherwise closed to the participation of other players.

In the context of NAFTA, Mexico negotiated a piece-meal opening of a very limited set of activities: midstream (transportation, distribution and marketing) natural gas activities were liberalized, but with the rest of the market continuing to be monopolized, and with a natural gas sales market also continuing to be controlled by Pemex, projects developed by private players were mostly anchored by the government. At the same time, the second vertically-integrated monopoly in the energy industry – electricity – was also maintained as closed, although a limited opening was introduced both in NAFTA and the Electric Energy Utility Law (Ley del Servicio Publico de Energia Electrica) by carving out limited activities that would not be considered as a public utility and thus open to private investment. This was the case for (i) so called self-supply power plants, and (ii) independent power producers, i.e. plants

developed by private producers anchored by long-term Power Purchase Agreements to supply solely Mexico's vertically integrated monopoly, Comisión Federal de Electricidad ("CFE"). This opening, coupled with the need to transition to clean air laws under NAFTA, entailed the construction of dozens of combined-cycle power, natural gas fueled power plants. Demand for natural gas also increased with the policy determination under clean air laws to convert from highly polluting fuel oil plants to natural gas.

Chapter 6 of NAFTA contemplated, as part of the trade provisions, several reservations by Mexico to guarantee the continuation of its vertically integrated monopolies in the oil & gas and electricity industries and, as part of that, a reservation to allow Pemex to also maintain the monopoly of imports of gasolines and other liquids. The exception was natural gas, which was opened to free importation by any party, and a scaled-down duty mechanism. Steep increases in natural gas demand from combined cycle plants coming on line under the Intermountain Power Project ("IPP") program and through self-supply mechanisms found very limited response on the side of gas production, with Pemex unable from a resource standpoint to invest in increased gas production. At the same time, the shale gas revolution in the Permian Basin and Eagle Ford created a boom and a hike in production in the US which rapidly meant liquidity for gas sales availability to pour into the Mexican market through the South Texas market. Mexico coped with the demand by increasing natural gas transportation availability with the construction of new infrastructure (including a new 48 inch trunkline named Los Ramones and a whole new system in the Northwest areas of the country where infrastructure was non-existent.

The lack of a holistic approach to manage growth of a vertically integrated monopolized industry, which resulted in Pemex neglecting to invest in gas production, in refining and in midstream and downstream infrastructure, created an industry full of contradictions where, in an oil & gas-reserve rich country, Mexico is importing 78 percent of its natural gas needs, while only above 20 percent is domestically produced; more than 65 percent of the gasoline consumed in Mexico is imported due to limited and increasingly deteriorating refining capacity; gasoline storage infrastructure is very limited and strategic reserves are at a minimum, while natural gas storage infrastructure is non-existent. The drastic decline of production from Cantarell and these critical set of real concerns created in 2011-2012 the long-time expected consensus for the need to reshape, restructure and open the energy industry.

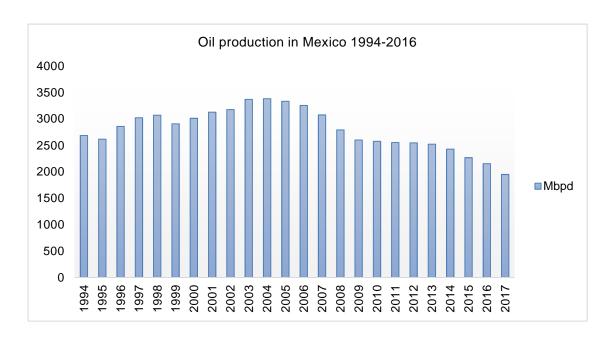
Due to the sharp decline in Cantarell and its mega-fields in shallow waters, Mexico's production platform has fallen now to 1.9 MBPD. While efforts to multiply production capabilities with a multiplicity of

operators are under way, as further discussed below, time for development is still required to correct the declining curve and eventually increase the production platform again.

Oil Production in Mexico⁷⁹

1994-2017

Oil production in Mexico 1994-2017				
Description	Unit	1994	2004	2017
Territorial waters	Mbpd	2,011.197	2,839.345	1,331.539
Tabasco	Mbpd	515.447	433.613	193.230
Veracruz	Mbpd	81.323	60.280	77.049
Chiapas	Mbpd	55.089	31.504	16.108
Tamaulipas	Mbpd	15.954	11.037	7.130
Puebla	Mbpd	5.942	6.603	10.520
San Luis Potosí	Mbpd	0.149	0.519	0.202
Hidalgo	Mbpd	N/A	0.000	N/A
Total crude	Mbpd	2,685.102	3,382.898	1,948.263



Secretaría de Energía, "Sistema de Información Energética" Secretaría de Energía (7 March 2018), online: http://sie.energia.gob.mx/.

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(b) Energy Reform

Although different from its NAFTA partners, which maintain a unique private ownership structure globally, like many other jurisdictions Mexico has a State-ownership principle with respect to hydrocarbons. Under the Mexican Constitution, all domestic hydrocarbons belong to the Nation, which then, under the reform, entrusts their exploitation to a multiplicity of operators.

The 2014 reform, which constituted an overhaul of the Mexican legal framework including amendments to the Mexican Constitution to lock-in its foundations, was an over-reaching, sweeping change in the whole industry, beyond international expectations, and included:

- The determination that exploration and production be done by designation of the
 upstream regulator (which although already existed in the past, was revamped) the
 National Hydrocarbons Commission (Comisión Nacional de Hidrocarburos) ("CNH") as
 the administrator of contracts and licenses with the private operators;
- The liberalization of midstream and downstream activities not only for gas but also for liquids and all other products, including refining, processing, transportation, distribution, storage, marketing, and retail;
- The opening of international trade of products to all players, which was before reserved to Pemex and its affiliates; and
- The liberalization of the electricity market, through (i) the creation of a wholesale electricity market, administered by an independent system operator (ISO) called the National Center for Energy Control ("CENACE"), (ii) the liberalization of power generation for sales to the market (merchant plants) or to qualified offtakers, and (iii) international trade (imports and exports) of power.

The reform created a major boost for investment in Mexico's energy sector, as can be shown in the chart below:

Foreign Investment

Year	Millions of dollars
Foreign Investment in 1994	10,646.980
Round 1 (2016)	
L1 – Shallow Waters	2,878
L2 – Shallow Waters	2,572
L3 – Onshore	1,052
L4- Deep Waters	34,353
Total Round 1	40,856
Round 2 (2016-2017)	
L1 – Shallow Waters	8,193
L2 – Onshore	1,056
L3 – Onshore	935
L4 Deep Waters	92,794
Total Round 2	102,978

Dirección General de Inversión Extranjera, "Inversión Extranjera Directa en México y en el Mundo: Carpeta de Información Estadística » Secretaría de Energía (8 December 2017), online : https://www.gob.mx/cms/uploads/attachment/file/279079/Carpeta_IED.pdf.

Farmouts	9,255 ⁸¹

Round 3 (2017-2018)	
L1 –Shallow Waters	3,80082
L2 – Onshore	8983
L3 –Onshore	2,343 ⁸⁴
Total Round 3	6,232

(c) Legal Framework:

(i) Domestic Regulatory Framework: Ownership Regime-Exploration and Production-Transportation-Commercialization-Refining.

The cornerstone of the energy reform was the amendment of Article 27 of Mexico's Constitution and an inclusion of certain transitional provisions, to adopt the following fundamental principles:

- (a) Ownership of the hydrocarbons on site by the Mexican State;
- (b) Exploitation either by Pemex or by private operators, through the contractual schemes that may be defined for such purposes;
- (c) The opening of midstream and downstream to private parties; and
- (d) The liberalization of the electricity market.

⁸¹ Comisión Nacional de Hidrocarburos, "Inversion estimada de Contratos de Exploracion y Extraccion" Portal Centro Nacional de Información de Hidrocarburos (April 2018). online: https://portal.cnih.cnh.gob.mx/downloads/es_MX/estadisticas/Reporte%20Inversiones%20Rondas.pdf [Inversion].

⁸² Sergio Meana, "Coldwell estima inversiones por 3,800 mdd en ronda 3.1" El Financiero (28 September 2017), online: http://www.elfinanciero.com.mx/economia/coldwell-estima-inversiones-por-800-mdd-en-ronda.html.

SENER, CNH & SHCP, "Boletin de Prensa No. 001" *Rondas México* (24 January 2018), online: https://rondasmexico.gob.mx/wp-content/uploads/2018/01/BOLETIN_001_Ronda_3.2.pdf.

Also Flores Quiroga, "Tercera Convocatoria de la Ronda 3 Burgos- Tamaulipas: Exploración y Extracción en zonas terrestres de recursos no convencionales" *Secretaría de Energía* (2 March 2018)., online : https://rondasmexico.gob.mx/wp-content/uploads/2018/03/02-SENER-20180301.pdf.

A fundamental piece of the 2014 reform is the enactment of the new Hydrocarbons Law, which organizes the regulation of the oil & gas sector in a bifurcated manner:

- Upstream is regulated by the CNH, who administers the bids and awards contracts and licenses and administers the operators throughout the life of the exploration and production projects, while
- Midstream regulation is entrusted to the Energy Regulatory Commission (Comisión Reguladora de Energía or "CRE"), including transportation, distribution, storage, marketing and retail of both hydrocarbons and products. The Ministry of Energy (Secretaría de Energía), which maintains its principal role to be the policy maker and sector planner, maintained regulatory powers in respect of refining (including permitting for new refineries and for the Pemex existing refineries) and gas processing. Likewise, while international trade of hydrocarbons and products is opened by the reform, SENER maintains a regulatory role to approve the imports and exports, mainly in order to safeguard national energy security and supply.

While the reform opened the sector to private operators, Pemex remained as the preponderant player both on the upstream side and for the rest of activities. Given that the reform did not call for a divestiture of assets by Pemex, the national oil company maintained the assets that it previously had as a legal monopoly, including its refineries, a limited system of liquids transportation pipelines and over 50 storage and distribution terminals. The natural gas transportation system was spun-off to a separate government-controlled entity, called the National Center for Control of Natural Gas (so-called CENAGAS). As noted earlier, the ownership of the hydrocarbons on site remains on the Mexican State. The Nation then entrusts the CNH with the task of awarding contracts to private operators (or entitlements to Pemex) to exploit the resources. Contracts may either be production sharing contracts, or licenses, and the Hydrocarbons Revenues Law (Ley de Ingresos sobre Hidrocarburos) sets up the structure for payment by the operators of the revenues deriving from hydrocarbons production, which in turn are autonomously administered by the Mexican Petroleum Fund (Fondo Mexicano del Petroleo), a trust guaranteed independence constitutionally to protect the use and destiny of the revenues stemming from hydrocarbons production.

Under the Hydrocarbons Law, the sale of the hydrocabrons pertaining to the State under the corresponding Production Sharing Contracts and delivered by the operators, are sold through a trading company retained by the State for such purpose. This trading company will therefore conduct the international trade (exports and sales of crude) on behalf of the Mexican State in the international market.

(d) International Framework

(i) Trade and Investment Flows of Oil & Gas Since 1994

The trade integration of Mexico with the US and Canada since NAFTA has included its oil & gas industry.⁸⁵ Since 1994 when NAFTA entered into force, Mexico, the US, and Canada have created an integrated and interdependent North American Energy Market despite the Constitutional restrictions that were in place at that time in Mexico. With respect to trade flows, NAFTA has played a critical role by gradually eliminating tariffs which have resulted in more efficient Energy Markets.

It is important to note that prior to the 2013-2014 energy reform and at the time NAFTA was implemented, imports and exports of crude oil, and refining products were activities reserved to the government through a Pemex subsidiary.⁸⁶

Moreover, in Mexico the supply of North American Energy Products has satisfied the demand of growing export industries such as the manufacturing sector. In addition, North American Energy Products, in particular gasolines and diesel, have complemented the supply of such fuels provided by Pemex during difficult times of high volatility of international oil prices. In fact, the US-Mexico energy trade is one of the areas where the US has a trade surplus.⁸⁷

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In general, Mexico was the US 2nd largest goods export market in 2016. US Goods exports to Mexico in 2016 were \$ 231.0 billion (USD). Mexico is currently the US 3rd largest goods trading partner with 525.1 billion in total (two way) goods trade during 2016. Also, Mexico was the US' 2nd larger supplier of imported goods in 2016. US goods imports from Mexico totaled \$ 294.2 billion in 2016. See "Mexico: US –Mexico Trade" *Office of the US Trade Representative* (2018), online: hhtps://ustr.gov/countries-regions/Americas/mexico. Canada and Mexico are each other's third largest trading partner, with two-way goods trade amounting to 37.8 billion in 2015. See Government of Canada, "Canada-Mexico Relations A Strategic Partner for Canada" *Government of Canada* (October 2016), online: www.canadainternational.gc.ca/mexico-mexique/canmex.aspx?lang=eng.

The wholly owned subsidiary of Pemex is <u>PMI</u> Comercio Internacional S.A. de C. V. ("PMI") which also has subsidiaries in different countries. PMI has acted as a trading company for Pemex in charge of its foreign trade activities. This trading structure is unique in the global oil & gas markets since PMI's subsidiaries are subject to the trade laws of different jurisdictions. See PMI Comercio Internacional, online: www.pmi.com.mx.

Since the so called "shale revolution, US energy commodities such as natural gas and gasoline have become a staple of the Mexican energy diet. In 2016, the value of US energy exports (e.g., gasoline, diesel, natural gas) was more than twice the value of energy imports (primarily heavy crude oil) from Mexico (20.2 billion vs.8.7 billion USD)". See Duhalt Adrian, "NAFTA Negotiations: What's In For The US-Mexico Energy Trade?" Forbes (17 November 2017), online: https://www.forbes.com/sites/thebakersinstitute/2017/11/17/nafta-negotiations-whats-in-it-for-the-u-s-mexico-energy-trade/#2c5b93233b24.

With respect to crude oil, Mexican exports of heavy crude oil to some US refineries have been very relevant to substitute the lack of refining capacity for that type of oil in Mexico. In that respect, exports of heavy crude oil are returned (exported back from the US) to Mexico as gasolines and diesel after the refining process creating an important supply chain of crude oil and fuels on both sides of the border.⁸⁸

As a result or the recent volatility of oil prices, the decline of production in Mexico, and the development of unconventional resources in the US, and Canada, integration will be essential.⁸⁹ As explained in another section, the energy reform in Mexico has created the basis to create a more integrated oil & gas market in North America by growing the opportunities for more free trade and investment.

The liberalization of some legal restrictions in the areas of commercialization, transportation, and storage of oil and refining products, in particular gasoline, have facilitated trade of energy products. Accordingly, in order to satisfy the increasing demand of energy products, the participation of private parties in foreign trade activities, the construction of common transportation and storage infrastructure across the US-Mexican border and at the most relevant ports of Mexico, will be essential to strengthen international trade of Energy Products. A truly integrated North American Energy Market will require interconnectivity to move products and reduce logistic costs.

(ii) Powers to Regulate Foreign Trade-International Trade Agreements (NAFTA)

In Mexico, the regulation of foreign trade (also referred more broadly as international trade) is a matter of federal law. Congress has the power to enact laws imposing tariffs on foreign trade, and the Executive Branch has the power to issue regulations in order to implement foreign trade laws.⁹⁰

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The Pemex-Shell refinery at Deer Park, Texas, is one of the most relevant export-import projects between Mexico and US. As of 2016, Mexico's exports of heavy crude oil to the Deer Park refinery amounted to 170,000 BPD (barrels per day); 136,000 BPD of gasoline/diesel export returns to Mexico, and 6 million gallons of deliveries of gasoline/diesel to the US market. See American Petroleum Institute, "Energy Benefits of NAFTA" American Petroleum Institute (2017), online: http://www. ap org/Fi I es/Pol i cy/Trade/Energy-B enefi ts-of-NAFTA.pdf. The structure used by Pemex's subsidiary PMI is the customs regime of temporary exportation for elaboration, transformation, and repair provided by article 117 of the Customs Law ("Ley Aduanera") pub. D.O. 15-12-1995.

The US production of crude oil has jumped to 9.2 million of dollars from 5 billion. The production in Canada went to 3.8 billion from 2.6. See "NAFTA and energy trade" *Oil & Gas Journal* (14 August 2017), online: https://www.ogj.com/articles/print/volume-115/issue-8a/regular-features/editorial/nafta-jhtml.

See Articles 73 (XXIV); 76 (I); 89 (X); and 131 of the Constitution of Mexico ("Consitución Politíca de los Estados Unidos Mexicanos") ("Mexican Constitution"). The most important federal statutes regulating foreign trade are: (i) the Foreign Trade Law and its Regulation ("Ley de Comerica Exterior") pub D.O. 27-07-1993; (ii) and the Customs Law and its Regulation.

Under Article 4 of the Foreign Trade Law, the Executive Branch has the following most relevant powers:

"Art. 4. The Federal Executive Branch shall have the following powers:

- I. Create, increase, reduce or eliminate tariffs, by means of decrees published in the Federal Register as provided by article 131 of the Mexican Constitution;
- II. Regulate, restrict or prohibit the exportation, importation, or transit of goods, when deemed urgent, by means of decrees published in the Federal Register as provided by article 131 of the Mexican Constitution;
- III. Establish measures in order to regulate or restrict exports or imports through administrative regulations issued by the Ministry of Economy;
- IV Establish measures to regulate the transit of foreign goods;
- V. Conduct the international trade negotiations through the Ministry of Economy..."

Furthermore, the President as Chief of the Executive Branch through the Secretary of Economy has the power to negotiate and execute international treaties, including economic or trade agreements, and the Mexican Senate has the power to approve and ratify them.⁹¹ The process for negotiating, reforming, and, terminating international treaties in Mexico reflects a fair balance of powers but as is any legislative process, it is not exempt from political interests.

In the area of trade, Mexico is part of the World Trade Organization ("WTO"), and has executed 12 Free Trade Agreements ("FTAs") with 46 countries. 92 Moreover, Mexico is one of the countries that has negotiated the now called Comprehensive and Progressive Agreement for Transpacific Pacific Partnership Agreement ("TPP") which is pending signature and final ratification. 93

On the other hand, in the area of oil & gas Mexico is part of the IEA and it is an independent oil producer not part of the Organization of Petroleum Exporting Countries ("OPEC"). In Mexico, FTAs are self-executing international treaties that do not require implementing legislation. Once a trade agreement is approved by the Mexican Senate, it enters into force and becomes the law of the land as provided by

See Article 133 of the Mexican Constitution; the Law For the Execution of Treaties ("Ley Sobre la Celebración de Tratados") pub D.O. 02-01-1992; and the Law For the Approval of International Economic Treaties ("Ley Sobre la Aprobación de Tratados Internacionales en Materia Económica") pub D.O. 02-09-2004.

⁹² See Secretaría de Economía, "Sistema de Información de Tratados Comerciales Internacionales ("SICAIT")" Secretaría de Economía (2018), online: www.2006-2012.economia.gob.mx.

TPP has been one of the most successful trade negotiations of Mexico. It will be essential to diversify Mexican exports. For more information on the TPP's negotiation see *Ibid*.

article 133 of the Mexican Constitution. Nevertheless, the execution of FTAs normally requires amendments or reforms to existing domestic legislation in order to avoid conflict of laws.

In 1994 when NAFTA was executed, Mexico had to amend different federal laws and statutes in order to adjust the domestic legal framework to the provisions of the different chapters of NAFTA. In some cases, the congress enacted new laws in particular areas such as foreign investment, foreign trade practices, and financial services.⁹⁴

Now after 24 years, it is fair to say that the current NAFTA 2.0 negotiations will be a test to evaluate the efficiency of the current process for negotiating FTAs in a year when Mexico will have elections for renewing both the Executive Branch and the Congress.

In order to provide additional context to this section of paper, it is very important to note that the oil & gas industry in Mexico has always been a very sensitive area and part of the political and economic debate of the country. For decades, the development of the oil & and gas industry has represented the cornerstone of the nationalistic economic model followed in Mexico since the 1938 expropriation of the oil industry. The central principle is that the ownership of all hydrocarbons belongs to the nation and the development of the oil industry shall benefit the people. The state has the obligation to develop the industry in order to protect the national interests.⁹⁵

In this context, Mexico negotiated the Energy & Basic Petrochemical Chapter 6 of NAFTA and within the framework of the constitutional restrictions in place in 1993-1994. The inclusion of this Chapter in the negotiations was perhaps the most difficult area at that time but a very relevant step to establish the basis for a future North American Energy Market and perhaps the precedent for the 2013-2014 energy reform. Now 24 years later, the reality is that the oil & gas sector is not one of the areas of controversy within NAFTA 2.0 negotiations despite the political season in Mexico.

The original NAFTA Energy Chapter 6 is based on three (3) important principles: (i) a full respect for the constitutional restrictions of each party; (ii) the need to strengthen and increase trade of Energy Products and services by a gradually and sustained liberalization; and (iii) the need to create competitive

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One of the most relevant laws enacted as a result of the execution of NAFTA was the Foreign Investment Law ("Ley de Inversión Extranjera") pub D.O. 27-12-1993. In fact, this law was enacted before NAFTA was actually signed in 1994 but just months after the negotiations of the final text were almost concluded in 1993. This law regulated the sectorial liberalization that opened foreign investment participation in different economic sectors of the Mexican economy under the principles agreed to in Chapter 11 of NAFTA.

This nationalistic principle has been followed by the Mexican political left. Its application prevented for years private investment in the oil & gas industry but also private participation in foreign trade activities.

energy sectors.⁹⁶ The express incorporation of the constitutional full respect principle was perhaps one of the turning points for the success of the 1993 NAFTA negotiations in Mexico.

Under Chapter 6 of NAFTA, the parties agreed to specific provisions with respect to: (i) importexport restrictions; (ii) export taxes and other export related measures; (iii) regulatory energy measures; and (iv) national security measures.

Based on the constitutional restrictions in place during the original NAFTA negotiations, Mexico negotiated specific reserves applicable to the oil & gas industry that were incorporated in Annex 602.3 as follows:

"Annex 602.3: Reservations and Special Provisions

Reservations:

- 1. The Mexican State reserves to itself the following strategic activities, including investment in such activities and the provision of services in such activities:
- a) exploration and exploitation of crude oil and natural gas; refining or processing of crude oil and natural gas; and production of artificial gas, basic petrochemicals and their feedstocks and pipelines;
- b) <u>foreign trade</u>; transportation, storage and distribution, up to and including the first hand sales of the following goods:
 - (i) crude oil,
 - (ii) natural and artificial gas,
 - (iii) goods covered by this Chapter obtained from the refining or processing of crude oil and natural gas, and
 - (iv) basic petrochemicals; "

As a result of the 2013-14 energy reform explained in another section of this paper, most of the activities reserved under Annex 603.3 have been liberalized and are now open to private participation, in particular, import and exports of oil, gas, gasolines, and diesel.

While it is not the purpose of this paper to speculate on the outcome of the current NAFTA 2.0 negotiations, it is very clear that the discussions with respect to the oil & gas industry need to update the

⁹⁶ See Article 601 of NAFTA.

provisions of the chapter to make them consistent with the new domestic legal framework that regulates the industry.⁹⁷

In our view, the final goal for Mexico has to be the incorporation of specific provisions that may result in a truly integrated North American Energy Market. These provisions need to include common export-import measures and common binding criteria to impose trade barriers to the free access of energy goods to NAFTA markets. In addition, certainty and reciprocity are essential to achieving an integrated market now that Mexico has perhaps a more open oil & gas market than its two (2) NAFTA partners.⁹⁸

Other specific areas of NAFTA that are relevant for the oil & gas sector are investor-states disputes and protection of investments which are essential for the success of the new investments in this sector. 99

(e) Foreign Trade Activities: Imports & Exports

In Mexico, the importation and exportation of petroleum, natural gas, and petroleum products¹⁰⁰ are now free activities that can be carried out by private parties subject to the requirements provided by the Hydrocarbons Law.

For purposes of this section and the other relevant foreign trade sections of this paper with respect to Mexico, we will also refer to petroleum as oil or crude oil, and petroleum products as basically gasoline and diesel (and jointly as "Energy Products") since these are the commercial terms used for these products in the global trade markets of energy commodities.

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See Cámara de Senadores *Informe Sobre el Inicio de las Negociaciones Para el Tratado de Libre Comercio de América del Norte* (2017), online: www.senado.gob.mx

Perhaps one of the areas that remains restricted to foreign investment is coastal navigation or *cabotage* ("*navegación de cabotaje*"). This is a critical area for the full success of the off-shore upstream projects in Mexico since they will be mostly developed by international companies, in particular from US and Canada. Reciprocity will be essential in this area since the US Jones Act also restricts majority foreign investment participation in coastal navigation. See article 7 (V) of the Foreign Investment Law.

Mexico is now part of the International Convention for Settlement of Investment Disputes ("ICSID") which represents a good sign to provide certainty to the large economic investments that are flowing to Mexico in exploration and production activities. Ratification by the Senate is still pending.

The term petroleum is defined as the mixture or blending of hydrocarbons that exists in liquid phase in the fields and remains as such under original conditions of pressure and temperature. It can include small amounts of substances that are not hydrocarbons; Natural Gas is the mixture or blending of gases obtained from the extraction or the industrial processing and which is primarily constituted by methane; Petroliferous are defined as products that are obtained from the refining of petroleum or from the processing of natural gas and which are directly derived from hydrocarbons, such as gasolines, diesel, kerosene, fuel oil, and liquefied petroleum gas. See Article 4 (XVII) (XXVIII) of the Hydrocarbons Law.

Under article 2 of the Hydrocarbons Law, import and export activities of Energy Products (foreign trade) are not expressly included as one of the activities within Mexican territory regulated as the subject matter of this law. This exclusion does not mean that foreign trade activities of Energy Products are not covered by the provisions of the Hydrocarbons Law, but simply that by its own nature these activities are regulated by the specific legislation applicable to foreign trade in general subject to the special rules of a particular Title of the Hydrocarbons Law.¹⁰¹

Under article 48 (I) of the Hydrocarbons Law, the importation and exportation of oil, natural gas, gasoline, and diesel can be carried out by private parties through a permit issued by the Ministry of Energy. Legally, these permits are non-tariff regulations since they have to be complied with at the point of entry or departure (time of the importation or exportation).

In order to implement the procedure for granting import or export permits, the Ministries of Energy and Economy issued a specific Decree in order to establish the tariff classification of the Energy Products eligible for such permits ("Hydrocarbons Trade Decree"). Under the Hydrocarbons Trade Decree, tariff codes 2709.001 (crude oil); 2710.12.04 (gasoline); 2710.19.05 (fuel oil); 2710.19.04 (diesel); and 2711.12.01 (propane) all require a prior import permit. In the case of exports, gasolines, fuel oil, liquefied natural gas, diesel, and propane all require prior export permits.

(f) Current Trends and Investment Opportunities

(i) Upstream: Rounds

With the 2014 energy reform, Pemex was granted through the so-called "Round Zero" all the fields it was then producing, and a portion (about two-thirds) of those in which it was undergoing exploratory works prior to the reform. The rest of the reservoirs and fields in the country (about 75 percent of 3P reserves) were released for administration by the CNH on behalf of the Mexican State.

¹⁰¹ Title Third of the Hydrocarbons Law referred as Of the Rest of Activities of the Hydrocarbon Industry ("De las demás Actividades de la Industria de los Hidrocarburos") covers the exportation and importation of oil, natural gas, gasoline and diesel.

See Acuerdo por el que establece la clasificación y codificación de Hidrocarburos y Petrolíferos cuya importación y exportación está sujeta a Permiso Previo por parte de la Secretaria de Energía; pub D.O 29-12-2014.

See General Import and Export Taxes Law ("Ley de los Impuestos Generales de Importación y Exportación") ("TIGIE") pub. D.O. 18-06-2007.

As of this date, CNH has successfully undertaken two (2) bidding rounds and a third round of bids is currently undergoing.¹⁰⁴ These Rounds will offer reserves on the contractual areas, which are estimated to be 9,160,722 MMboe. As a result of the aforementioned, the CNH has entered into 74 E&P agreements resulting therefrom.¹⁰⁵ 43 for onshore, 16 for shallow waters and 9 for deep water.

In addition to the foregoing, the CNH has been entrusted with organizing bids to obtain a partner for Pemex for farm-outs which by statute should be awarded on the basis of a competitive tender. So far, CNH has awarded the contractual areas of Trion, Ayin-Batsil, ¹⁰⁶ Cárdenas-Mora and Ogarrio. As of March 2018, the CNH estimated that the total investment for these rounds would sum around 153,089 MMUSD. ¹⁰⁷

(ii) Midstream: Storage Liquids Terminals /Pipelines

In a country with a vertically integrated monopoly where storage and transportation of liquids was banned for private developers, and Pemex did not invest actively in its expansion, the sector presents material opportunities for growth and improvement of the infrastructure.

One of the areas that is currently attracting the attention of foreign companies is the investment in facilities for the storage of crude oil and liquids.

As previously noted, inter-connectivity and the development of common infrastructure are essential for an integrated North American Energy Market. As an example of this common infrastructure we can currently note the projects to develop port terminals for the handling of oil, gasolines, diesels, and propane which are currently attracting the attention of foreign investors.¹⁰⁸

Port terminals for the handling of petroleum products ("Oil Port Terminals") will be essential in Mexico in order to facilitate the logistics of the expected trade flows as a result of the energy reform.

Under the Ports Law, foreign investors can participate in the development and operation of Port Terminals either directly or by partnering with current port operators.¹⁰⁹ Mexican ports have the obligation

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See Comision Nacional de Hidrocarburos, "Estadisticas de Petrolea y Gas" *Comision Nacional de Hidrocarburos* (14 May 2018), online: https://portal.cnih.cnh.gob.mx/estadisticas.php.

Comisión Nacional de Hidrocarburos, "Cifras Relevantes" Comision Nacional de Hidrocarburos (7 March 2018), online: https://rondasmexico.gob.mx/wp-content/uploads/2018/01/CifrasRelevantes 20180116.pdf.

¹⁰⁶ This contractual area was not awarded.

¹⁰⁷ Inversion, supra note 81.

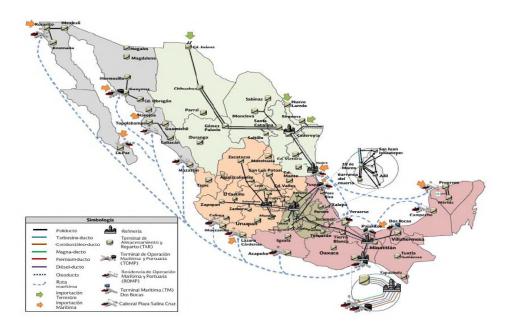
See Comision Reguladora de Energia, "Perspectivas del Sector, Precios, Reportes y Regulacion" Comision Reguladora de Energia (10 February 2017), online: http://www.cre.gob.mx/documento/PresentacionCREJSL09 02 17.pdf.

¹⁰⁹ See Article 10 of the Ports Law ("Ley de Puertos") pub D.O 19-07-1993.

to give priority to the development of Oil Port Terminals in the available port areas as provided by recently enacted regulation.¹¹⁰

In the east coast, the most important ports with the capacity to develop Oil Port Terminals are the port of Altamira, the port of Tuxpan, and the port of Veracruz. In the case of the pacific coast, the ports of Manzanillo, Lazaro Cardenas, and Topolobambo are the most important ports.

The liberalization of imports of products by parties other than Pemex also creates a material pressure for the expansion of storage and transportation capacity in all areas of the country, while Pemex, as a preponderant player in the market, is subject to a special regulatory asymmetric regime to provide open access to its infrastructure through open seasons regulated by the CRE.



(iii) Gasoline Retail

Perhaps the most readily available sign of the vertical monopoly prior to the 2014 reform to the general public was the non-existence of any gasoline service stations that were not Pemex franchises. The sweeping reform, including the liberalization of gasoline imports and retail to private players, quickly led to a situation where more than 20 percent of the gasoline stations in the country now operate with a brand other than Pemex.

See General Port Rules ("Reglas de Carácter General en Materia Portuaria ") pub D.O. 22-11-2016.

(g) Electricity

(i) Legal Framework

As sweeping as its oil & gas opening, Mexico restructured its electricity sector completely as part of the 2014 reform. The adoption of the Law of the Electricity Industry entails: the ability for private players to generate electricity for sale to other private players, or as a merchant plant to the electricity market; the creation of a wholesale electricity market ("WEM") operated by an independent system operator, acquiring electricity and power from the generators and other suppliers; qualified users (consumers of more than 1 MW) able to purchase power in the WEM or from qualified suppliers; the ability to import and export power for the market, and; the creation of a market of clean energy certificates, linked to the obligation to consume clean energy and the incentives for clean energy producers stemming from the issuance of the Clean Energy Certificates ("CELs").

(ii) Trends and Opportunities

Mexico has been seeing a major boost in the construction of renewable energy sources. Fueled on the one hand by the reduction in production costs as a result of the technology evolution, and on the other hand by the obligation on qualified users to consume energy so that Mexico can meet its obligations under the Paris Accord, in the last 5 years, wind power installed capacity has increased by more than 300 percent, while solar power has also been flourishing. By 2024, Mexico plans to be generating at least 35 percent from clean energy sources.

During the last two (2) years, CENACE undertook auctions for long term commitments on electricity and power from clean energy sources, and secured projects for more than 7,000 MW to be built by 2020, constituting close to 10 percent of the national installed capacity. The investment expected for these projects will exceed USD\$8.5 billion and entail significant international trade as well as investment in fixed assets and equipment.

Transmission infrastructure continues to be built, including large scale transmission lines to connect the Baja peninsula and Central Mexico through long-term service contracts for the financing and operation of the infrastructure, enhancing the transmission capabilities and availability to permit additional projects around the country.

As the WEM evolves and the qualified users become more sophisticated at acquiring power from different sources of supply, the market will continue to create opportunities for investment and trade, and be a significant piece of the puzzle of a more integrated North American Energy Market.

5. US

The North American Energy Market has a long, deep-rooted history, with the first recorded international electricity interconnection crossing the US-Canada border near Niagara Falls in 1901,¹¹¹ and power lines sending electricity across the border between Texas and Mexico in the early 1900s.¹¹² The implementation of NAFTA in 1994 allowed the three (3) signatory countries to modernize energy policies, whereby the US and Canada committed to zero (0) tariffs and open market access for a range of Energy Products.¹¹³ Mexico did not open its market to the same degree. Thus certain prohibitions on imports and exports that apply to the US and Canada did not apply to Mexico. Consequently, the US-Canadian Energy Market has become much more integrated than the US-Mexican Energy Market.¹¹⁴

Since NAFTA was implemented, both Canada and Mexico have become crucial energy trading partners due to their proximity, reliability and security. The US's largest energy trading partner is Canada, with USD\$140 billion worth of energy trade in 2013, while the US trade with Mexico is smaller, worth USD\$65 billion in 2012. The following North American Cooperation on Energy Information map demonstrates the integrated energy trade between the three (3) NAFTA signatories:

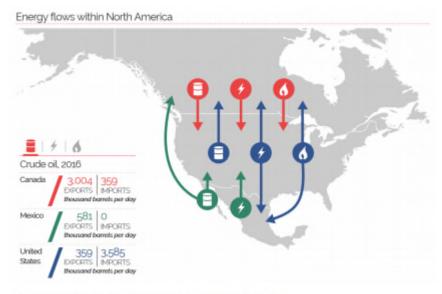
[&]quot;Quadrennial Energy Report: Energy Transmission, Storage, and Distribution Infrastructure," *US Department of Energy* (April 2015), online at 6-2, https://energy.gov/sites/prod/files/2015/04/f22/QER-ALL%20FINAL_0.pdf [Quadrennial Energy Report].

Patti Domm, "North American trade is powerful in energy despite uncertainty of NAFTA," *CNBC* (March 8, 2017), online: https://www.cnbc.com/2017/03/06/north-american-trade-powerful-in-energy-despite-uncertainty-of-nafta.html [Powerful in Energy].

¹¹³ David L. Goldwyn, "How can a modernized NAFTA improve North American Energy Market integration and the region's global energy competitiveness," The Atlantic Council (2017), 2.

¹¹⁴ "QER Report: Energy Transmission, Storage, and Distribution Infrastructure," QER (Apr. 2015), 6-3.

¹¹⁵ "QER Report: Energy Transmission, Storage, and Distribution Infrastructure," QER (Apr. 2015), 6-2.



Source: North American Cooperation on Energy Information

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The US has long imported hydroelectric power from Canada.¹¹⁷ As a result of the ever-growing interconnections in the North American Energy industry due to NAFTA,¹¹⁸ all three (3) signatories now trade "oil, refined fuels and natural gas back and forth across the northern and southern US borders on a daily basis."¹¹⁹ The US has become a net exporter of refined products.¹²⁰

According to the US Department of Energy, the energy landscape has been changing over the decade due to:

- Developments in energy production, processing and consumption;
- Fall in demand for US electricity; and
- Clean energy policies to reduce greenhouse emissions from the energy sector.

These changes present opportunities for increased integration among the three (3) NAFTA signatories. 121

(a) Oil & Gas: Background of Oil & Gas Industry and General Information of Current Market for Oil & Gas Production

[&]quot;The Impacts and Future of North American Energy Trade," Testimony of Hon. Karen A. Harbert, President and CEO of Global Energy Institute, US Chamber of Commerce (13 December 2017), online: http://docs.house.gov/meetings/IF/IF03/20171213/106729/HHRG-115-IF03-Wstate-HarbertK-20171213.pdf [Testimony Harbert].

¹¹⁷ Powerful in Energy, supra note 112.

Patti Domm, "One industry will keep holding North America together, no matter what happens with Trump and trade," *CNBC* (13 December 2016), online: https://www.cnbc.com/2016/12/13/one-industry-will-keep-holding-north-america-together-no-matter-what-happens-to-nafta.html [*One Industry*].

¹¹⁹ Powerful in Energy, supra note 112.

¹²⁰ One Industry, supra note 118.

¹²¹ Quadrennial Energy Report, supra note 11 at 6-3.

US onshore oil field development almost came to a halt by 2000 due to low oil prices, while drilling of vertical wells for natural gas and development of coalbed methane continued due to relatively strong natural gas prices. Unconventional methods of drilling, such as complex hydraulic fracturing, also known as "fracking," took off in the early 2000s in what the industry refers to as the "shale boom." US natural gas production has grown from 45 billion cubic feet per day (Bcf/d) in 1985 to nearly 75 Bcf/d in 2015. In January 2017, US "exports of natural gas to Mexico exceeded 4 Bcf/d and are expected to double in the next few years." 124

With the 2008 financial crisis, oil and natural gas prices collapsed. Oil prices were able to recover quickly, which led the industry to search for new opportunities. New technologies enabled, and strong oil prices encouraged, the industry to explore and develop deep water and deep formation areas offshore, such as the Gulf of Mexico.¹²⁵

In recent years, US petroleum has entered a "renaissance" period, whereby domestic crude oil production rose 5 million barrels per day ("MBD") in 2008 to over 9.5 MBD by mid-2015. The oil price collapsed again in 2014, causing the industry to reduce offshore capital costs. Nonetheless, because offshore development and budgeting is much more long-term than conventional plays, the changes in offshore activity will not be notable, unless prices do not recover for a prolonged time. Although domestic production decreased by nearly 1 MBD when oil prices collapsed, output is once again increasing as the world oil prices are recovering. 128

(i) Trade and Investment flows in Oil & Gas Since 1994

NAFTA has allowed for an open southern border for natural gas. This, "combined with pipeline development and power generation in Mexico is providing an important and growing market for US

125 Trends in US Oil, supra note 122.

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US Energy Information Administration, "Trends in US Oil and Natural Gas Upstream Costs," US Energy Information Administration (March 2016), online: https://www.eia.gov/analysis/studies/drilling/pdf/upstream.pdf [Trends in US Oil].

Lucian Pugliaresi, "Integrating North American Trade Remains Essential for Economic Growth and Energy Security," *Energy Policy Research Foundation* (February 2017) at 1, online: http://eprinc.org/wp-content/uploads/2017/02/new-Op-Ed-on-North-America-Production-Feb-2017-1.pdf [Integrating].

¹²⁴ *Ibid* at 2.

¹²⁶ Integrating, supra note 123 at 1.

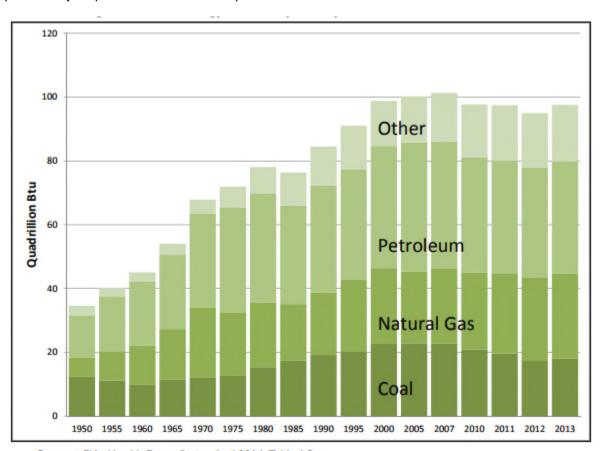
¹²⁷ Trends in US Oil, supra note 122.

¹²⁸ Integrating, supra note 123 at 1.

natural gas producers, pipeline developers, and equipment manufacturers."¹²⁹ Since 2009, gas pipeline exports to Mexico from the US have doubled. On top of the current 6-7 billion cubic feet capacity, US-Mexico cross-border capacity is expected to double by 2020.¹³⁰

The US is the largest purchaser of Canadian crude oil, importing 3.2 MBD of the 3.8 MBD Canada exported in 2016. The Canadian Association of Petroleum Producers expects Canadian production to increase to 4.9 million barrels a day by 2030.¹³¹

The following chart demonstrates the sources of energy the US has consumed since 1950, showing approximately 40 percent has come from petroleum:



Source: EIA, Monthly Energy Review April 2014, Table 1.3.

Additionally, the transportation sector has relied almost exclusively on petroleum, mostly gasoline, since 1950.¹³² Also note that fossil fuels decreased from comprising 86 percent of the primary energy use to 82 percent from 1990 to 2013.¹³³

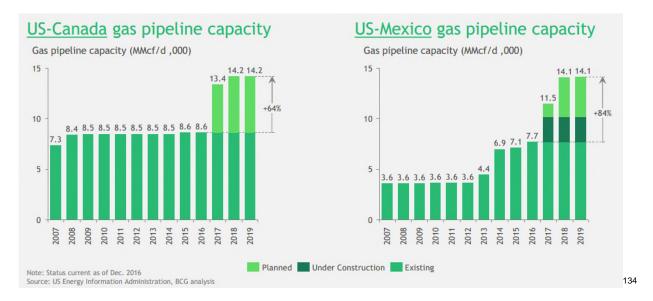
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¹²⁹ Integrating, supra note 123 at 1.

¹³⁰ Powerful in Energy, supra note 112.

One Industry, supra note 118.

Finally, there is a significant planned expansion of pipeline capacity, creating increased trade and investment opportunities in pipelines for the US with both Canada and Mexico:



(b) Legal Framework

(i) Ownership Regime

The oil & gas ownership rights in the US differ from most international jurisdictions. In most international jurisdictions, oil & gas resources are state-owned. In the US, oil & gas resources are generally privately-owned.

Mineral interests, such as oil & gas, are owned by individuals, corporations, trusts, Native American tribes, or governmental entities that own the surface of the land. "Unless explicitly severed by deed or other instrument, oil & gas rights are owned by the surface landowner." Landowners own and control not only the surface of the land, but also the right to access that land as well as the rights to

Michael Ratner & Carol Glover, "US Energy: Overview and Key Statistics," *Congressional Research Service* (27 June 2014) at 6, online: https://fas.org/sgp/crs/misc/R40187.pdf> [Key Statistics].

Peter A. O'Connor and Cutler J. Cleveland, "US Energy Transitions 1780-2010," 7 Energies 12 (2014), 7956.

[&]quot;NAFTA Revisited - The Energy Chapter: North American Energy Trade," Boston Consulting Group (February 2018), 3.

Kirstin E. Gibbs et al. "Oil & gas exploration and production laws in the USA," *Lexology* (11 October 2017), online: https://www.lexology.com/library/detail.aspx?g=d768b461-0f6a-45ba-b306-9faf1fff35d5> [Oil & Gas Exploration].

Michael P Joy & Sashe D Dimitroff, "Oil & gas regulation in the US: overview," *Thomson Reuters Practical Law* (1 June 2016), online:
https://content.next.westlaw.com/Document/I466099551c9011e38578f7ccc38dcbee/View/FullText.html?context
Data=(sc.Default)&transitionType=Default&firstPage=true&bhcp=1> [Oil & Gas Regulation].

"explore for, drill, develop, produce and sell the oil & gas underlying their property." Landowners can also lease or sell their oil & gas development rights, or choose to abstain from using their mineral rights. 137

When the landowner is a government entity, whether local, state, or federal, that government entity manages the oil & gas rights for the "public benefit." "On certain historical American Indian lands, oil & gas rights are owned or operated by the federal government on behalf of or for the benefit of certain American Indian individuals or tribal authorities." ¹³⁹ Except for Texas and Florida, which own oil & gas rights up to three (3) marine leagues from the coastline, states own oil & gas rights "to any submerged lands up to three (3) nautical miles from their coastlines." ¹⁴⁰ Beyond the applicable three (3) marine leagues or nautical miles, the federal government owns the oil & gas rights. ¹⁴¹

Unlike jurisdictions where the government owns the land, the US "market structure for developing oil & gas resources is driven largely by private contracts rather than government regulation" ^{142:}

"Oil & gas development rights in the US are typically conveyed by private contracts such as a lease (between the owner of the minerals and the entity that will explore for oil & gas and/or develop it) or a joint operating agreement (a separate contract between the exploration company and other working interest owners). Leases can be granted by the actual owner of the oil and/or gas rights, whether it's an individual, a corporation, a Native American tribe, or a local, state or federal government owner, to the operating entity. Leases to privately held oil & gas rights are typically subject to private and confidential negotiation. Public land leases are typically conveyed based on a public and competitive bidding process, and awarded to demonstratively responsible entities on the basis of the highest and best terms offered for the property. Oil & gas leases can, and often do, convey development rights among themselves by sale, swap, farm-out or joint development agreements. Oil & gas leases are generally considered as

¹³⁷ *Ibid.*

¹³⁸ *Ibid.*

¹³⁹ Oil & Gas Exploration, supra note 135.

¹⁴⁰ *Ibid.*

¹⁴¹ *Ibid.*

Oil & Gas Regulation, supra note 136.

hybrid instruments in real property and contract, and are generally alienable unless limited by private contract."¹⁴³

Oil & gas leases in the US are usually either in the form of a term of years during which the lessee can explore and develop for oil & gas without paying royalties, or for an indefinite term whereby the lease will continue as long as oil or gas is produced in a sufficient enough quantity to produce royalties.¹⁴⁴

(ii) Regulatory Framework

Below is a list of key federal oil & gas regulations in the US:

- The Mineral Leasing Act of 1920 governs upstream activities on federal onshore property;
- The Mineral Leasing Act for Acquired Lands of 1947 governs upstream activities on federal onshore property;
- The Outer Continental Shelf Lands Act of 1953 ("OCSLA") governs development of federal offshore property;
- The Emergency Petroleum Allocation Act of 1973 ("EPAA") controls petroleum prices;
- The Energy Policy and Conservation Act of 1975 ("EPCA") governs energy production and supply;
- The Oil & gas Royalty Management Act of 1982 governs lease and royalty agreements;
- The Petroleum Marketing Practices Act of 1978, amended in 1994 governs supply agreements and leases held by retailers and wholesalers of trademarked motor fuels.¹⁴⁵

Notably, in response to the 1973 oil crisis, the EPCA banned the export of domestically-produced crude oil. The US Department of Commerce granted some exceptions, allowing 50 million to 100 million barrels to be exported annually. On December 18, 2015, during the global oil price crash, the US Congress lifted the crude oil export ban, allowing US oil producers to sell in global oil markets once again.¹⁴⁶

¹⁴⁴ *Ibid*.

¹⁴³ *Ibid.*

Robert A James & Stella Pulman, "United States" in Bob Palmer, ed, *Getting the Deal Through: Oil Regulation in 28 jurisdictions worldwide* (London: Lancaster, 2015) 5 at 193, online: https://www.pillsburylaw.com/images/content/1/1/v2/1173/OR2015UnitedStates.pdf [*Oil Regulation 28*].

¹⁴⁶ Oil & Gas Regulation, supra note 136.

In addition to the federal regulations, there are also state laws that govern exploration and production on private and state-owned land.¹⁴⁷

(iii) International Trade Agreements / NAFTA's Chapter 6

The predecessor bilateral free trade agreement to NAFTA with Canada, the CUSFTA, contained provisions pertaining to the energy sector in its Chapter 9. NAFTA's energy provisions, contained in Chapter 6 titled "Energy and Basic Petrochemicals" (Articles 601 through 609), mirror CUSFTA's Chapter 9, but expand the geographical reach of the provisions to the entire North American Hemisphere, since CUSFTA did not encompass Mexico, and provide for more integration of the signatory markets. 148 NAFTA is codified into US law pursuant to 19 USC §3311.

(c) Current Trends and Investment Opportunities

(i) Upstream: Exploration & Production

Due to the shale boom and new technologies to extract shale gas and oil, the US "has undergone a remarkable transformation in energy terms over the past 10 years." The shale boom has "brought tremendous economic benefits to communities across the US." IHS Energy's Cambridge Energy Research Associates predicts that almost 2.9 million jobs will result from the shale boom, that \$113 billion (in constant 2012 US dollars) will be created, and that every state in the US will benefit from it, whether there is shale development in that state or not. 151

According to the IEA, "[t]he US is poised to become the world's largest oil producer in 2019, with stellar output from shale fields offsetting robust demand US crude output, which is up 1.3m barrels a day compared to last year, will soon pass Saudi Arabia and could overtake Russia by the end of the year to become "the global leader." 152

Oil Regulation 28, supra note 145 at 193.

Regulation of Energy in International Trade Law: TWP, NAFTA, and Energy Charter 339 (Julia Selivanova ed., Kluwer Law International, 2011).

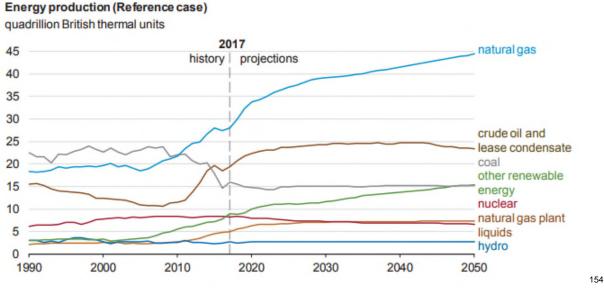
¹⁴⁹ Kenneth B. Medlock III, "North American Energy: A Clear Path Forward?," (Presentation delivered at the conference NAFTA at 20: Effects on the North American Market 5 June 2014), online: http://www.dallasfed.org/research/events/2014/14nafta.cfm.

¹⁵⁰ Testimony Harbert, supra note 116.

¹⁵¹ Ibid

Anjli Raval, "US on track to become world's largest oil producer," *Financial Times* (13 February 2018), online: https://www.ft.com/content/1904fd3c-109a-11e8-8cb6-b9ccc4c4dbbb.

The US Energy Information Administration's Reference case¹⁵³ prediction model shows a notable increase in natural gas production between now and 2050:



The oil industry expects the Trump administration to be a strong ally. The Trump administration's Energy Secretary, previously Texas Gov. Rick Perry, was on the board of Energy Transfer Partners, which is building pipelines to transport natural gas from the US to Mexico. 155

(ii) Midstream: Storage Liquids Terminals / Pipelines

The shale boom has also created an "unprecedented demand for infrastructure to connect these newfound resources with refineries and processing plants." Thus, the midstream sector, which was expected to mature by 2006, began growing once again, requiring "significant amounts of capital investment to meet growing infrastructure needs."156

The US oil relationship with Canada is also expected to deepen if the Keystone XL pipeline is built. 157 Once built, the Keystone XL pipeline will be able to transport 830,000 barrels a day from Canada,

Power in Energy, supra note 112.

The Reference case assumes "trend improvement in known technologies along with a view of economic and demographic trends reflecting the current views of leading economic forecasters and demographers." It also assumes that current relevant laws remain unchanged during the projection period. Linda Capuano, "Annual Energy Outlook 2018 with Projections to 2050," US Energy Information Administration, (6 February 2018) at 9, online: https://www.eia.gov/outlooks/aeo/pdf/AEO2018 FINAL PDF.pdf> [Annual Energy Outlook].

¹⁵⁴ Ibid at 20.

¹⁵⁶ "The rise of the midstream: Shale reinvigorates midstream growth," *Deloitte*, online: https://www2.deloitte.com/us/en/pages/energy-and-resources/articles/the-rise-of-the-midstream-shale- reinvigorates-midstream-growth.html>.

Powerful in Energy, supra note 112.

which has the third largest reserves in the world after Saudi Arabia and Venezuela, to the Gulf Coast. 158 The industry projects that US-Canada gas transportation capacity will increase by 44 to 58 Bcfd, natural gas liquids transportation capacity will increase by 1.1 to 2.3 million BPD, and pipeline capacity will increase by 4.5 to 6.9 million BPD. 159

Investments in pipelines are projected to reach USD\$183 billion to \$282 billion. US midstream infrastructure is projected to expand by USD\$22.5 to USD\$30.0 billion per year, to USD\$471 billion to USD\$621 billion over the next 20 years, and create jobs for 323,000 and 425,000 people per year in the US and Canada, respectively, from 2015 to 2035. 160

(iii) Gas Retail

In the late 1990s, natural gas was stored in the summer months, when there is low demand, to mitigate price risks in the winter months when the demand is high and supply is limited. The shale boom decreased gas prices, reduced price volatility, created reliable availability of natural gas supplies, and combined with recent warm winters, has reduced the need for traditional gas storage. The market price signals that prompted storage development in the late 1990s have largely disappeared. As a result, almost all pending new storage projects and capacity expansions have been delayed or cancelled. 161 The Department of Energy, Office of Energy Policy and Systems Analysis ("EPSA") predicts a market outlook with:

- very limited growth from the residential and commercial sectors;
- modest growth from the industrial sector; and
- significant decline from the power sector due to the success of renewable energy.

EPSA predicts a total gas demand decline from an annual average of 68 Bcf/d in 2016 to 63 Bcf/d in 2035.162

One Industry, supra note 118.

¹⁵⁹ Kevin Petak et al. "North American Midstream Infrastructure Through 2035: Leaning into the Headwinds", The INGAA Foundation (12 April 2016) at 7, online: http://www.ingaa.org/File.aspx?id=27961&v=db4fb0ca.

¹⁶⁰ *Ibid* at 8.

Hua Fang, Anthony Ciatto, & Frank Brock, "US Natural Gas Storage Capacity and Utilization Outlook," Oak Ridge National Laboratory (19 July 2016) at 7, online: https://www.energy.gov/sites/prod/files/2017/01/f34/US%20Natural%20Gas%20Storage%20Capacity%20and% 20Utilization%20Outlook_0.pdf>.

¹⁶² *Ibid* at 27.

(d) Electricity

(i) Legal Framework

The electricity sector is regulated at the federal, state, and local levels. Because interstate transmission of electricity is a form of interstate commerce, the US electrical infrastructure is considered to be engaged in interstate commerce, and the US constitution provides for federal regulation of interstate commerce, the federal government regulates interstate transmission. Some of the most important federal authorities are:

Federal Energy Regulatory Commission ("FERC")

FERC regulates interstate electricity sales, wholesale electric rates, and hydroelectric facility licensing, among other energy matters affecting interstate commerce. FERC approves proposed changes and directs NERC (defined below) to develop modifications to reliability standards.

North American Electric Reliability Corporation ("NERC")

NERC, under FERC oversight, ensures that the bulk electricity system in North America is reliable, adequate and secure, and develops reliability standards, and has the authority to enforce standards. In 2007, compliance with NERC Reliability Standards became compulsory for bulk-power system owners, operators, and users.¹⁶⁶

• US Environmental Protection Agency ("EPS")

EPS regulates certain emissions from power-generating facilities. 167

Nuclear Regulatory Commission ("NRC")

NRC oversees the safety and licensing of nuclear power plants. 168

• US Department of Energy ("DOE")

Ilya Chernyakhovskiy et al., "US Laws and Regulations for Renewable Energy Grid Interconnections," National Renewable Energy Laboratory (September 2016), online: https://www.nrel.gov/docs/fy16osti/66724.pdf [Grid Interconnections].

¹⁶⁷ Electricity Regulation, supra note 163.

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Kenneth L Wiseman et al., "Electricity regulation in the US: overview," Thomson Reuters Practical Law (1 June 2016), online: https://uk.practicallaw.thomsonreuters.com/8-525-5799?transitionType=Default&contextData=(sc.Default)&firstPage=true&bhcp=1#co_anchor_a791442 [Electricity Regulation].

¹⁶⁴ Ibid.

¹⁶⁶ Ibid

¹⁶⁸ *Ibid.*

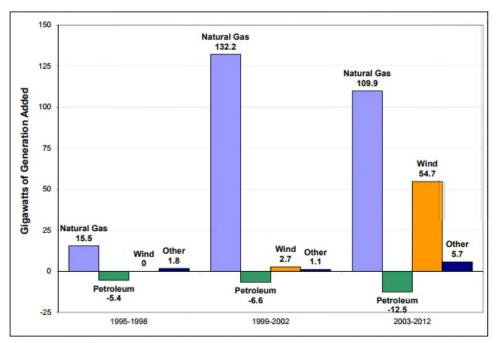
DOE is responsible for promoting energy security as well as scientific and technological innovation.¹⁶⁹

At the state level, authorities establish construction standards for lower-voltage retail distribution facilities, set quality of service standards for the sale of retail electricity to end users, and regulate the prices and terms of electricity service to retail customers.¹⁷⁰ At the local level, authorities regulate facility sitting and zoning.¹⁷¹

(ii) Trends and Opportunities

Until recently, coal was used to generate almost half of all electricity consumed. Petroleum was briefly used in the 1960s to generate electricity, but that trend ended in the 1970s with the petroleum shortage. In the 1990s, as electricity producers faced tighter Clean Air Act requirements, gas became more popular. The percentage of electricity produced from gas increased from 16 percent in 2000 to 27 percent in 2013. The chart below demonstrates the changes of the source of electricity since NAFTA was signed:





Source: EIA, Annual Energy Review 2011, Table 8.11a, and Electric Power Annual 2013, Tables 4.2.A & 4.2.B.

Note: Other is coal, nuclear, hydroelectric and other renewables excluding wind.

¹⁷⁰ *Ibid*.

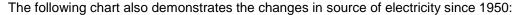
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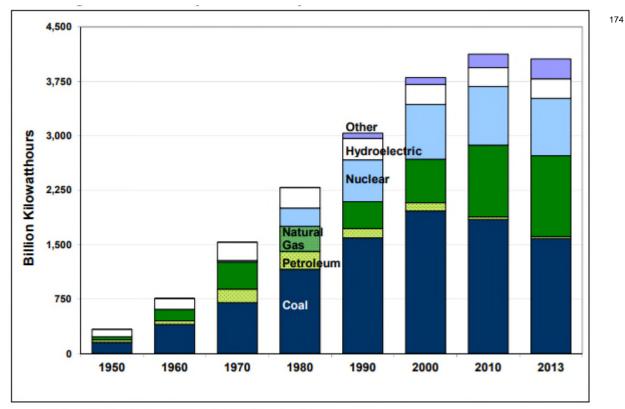
¹⁶⁹ *Ibid.*

¹⁷¹ *Ibia*

¹⁷² Key Statistics, supra note 132 at 21.

¹⁷³ *Ibid* at 22.





Source: EIA, Monthly Energy Review April 2014, Table 7.2a.

Note: "Other" includes wind, biomass, geothermal, and solar.

The US and Canada have a relatively seamless border regarding electricity transmissions. 175 There are more than 30 active major transmission connections between the US and Canada, trading approximately USD\$3 billion worth of electricity in 2013. The US imports more electricity than it exports, with Canada exporting electricity along the border in many locations; mostly in New England, New York, and the Upper Midwest.¹⁷⁶, There is an increased interest in utilizing Canadian hydropower to meet US demand, which would also help the US achieve its long-term greenhouse gas reduction goals.¹⁷⁷

Although the exchange of electricity goes back to 1905, when privately-owned companies shared power over low voltage lines, the exchange of electricity between the US and Mexico is less developed than the exchange between the US and Canada. In 2015, the US government granted Blackstone Group permission to export electricity from Mexico, where customers pay nearly twice as much for power as US

¹⁷⁴ Ibid at 21.

¹⁷⁵ Quadrennial Energy Report, supra note 111 at 6-6.

Powerful in Energy, supra note 112. See also Quadrennial Energy Report, supra note 111 at 6-6.

Quadrennial Energy Report, supra note 111 at 6-6.

customers.¹⁷⁸ Nonetheless, there is very little cross-border electricity between the US and Mexico, with the exception of cross-border transmission between Southern California and Baja California, where electricity is imported from Mexico to supply demand in the San Diego area, and southern and western Texas with the Mexican States of Tamaulipas and Chihuahua. There is potential and opportunity for greater exchange of electricity between the US and Mexico.¹⁷⁹

(e) Renewables

(i) Legal Framework

With the 1973 oil crisis, the US committed to developing solar energy, resulting in Congress passing five (5) energy bills in 1974, which accomplished, among other things:

- The Solar Heating and Cooling Demonstration Act of 1974 ordered the installation of solar heating and cooling units in federal buildings by 1977 to acclimate the public to the new technology.¹⁸⁰
- The Solar Energy Research, Development and Demonstration Act of 1974 created the Solar Energy Coordination and Management Project, directing federal government agencies to improve solar energy technology and to use it to heat and cool government-owned buildings, as well as The Solar Energy Research Institute (currently named the National Renewable Energy Laboratory), to conduct research and facilitate the industrial use of solar power.
- The Energy Research and Development Administration, also created in 1974, was responsible for delivering reports on the developments of its solar program and to commercialize solar energy.

President Carter, who labeled the 1970s energy crisis as "the moral equivalent of war," created the Department of Energy in 1977. The following year, Congress passed the Public Utility Regulatory Policies Act, which laid the foundation for future net metering policies in order to make solar viable, affordable and available to the public. The Energy Tax Act of 1978 created the commercial investment tax credit ("ITC") and the residential energy credit (or "residential ITC") to provide financial incentives for the public to purchase solar properties. Congress also passed the Solar Photovoltaic Energy Research, Development, and Demonstration Act. More recently, declining oil production led to the passage of the

¹⁷⁸ One Industry, supra note 118

¹⁷⁹ Quadrennial Energy Report, supra note 111 at 6-9

Matthew Sabas, "History of Solar Power," *Institute for Energy Research* (18 February 2016) online: https://instituteforenergyresearch.org/analysis/history-of-solar-power/.

Energy Policy Act of 2005, which provided tax incentives for renewable energy production. Congress has extended the ITCs several times.¹⁸¹

The US uses the following policy vehicles to support renewable energy development: production tax credits, ITCs, grants made under the American Recovery and Reinvestment Act of 2009, renewable portfolio standards, and renewable generation capacity goals. The US government is aiming to increase its renewable energy-sourced electricity from 8.76 percent in 2014 to 30 percent by 2025.¹⁸²

Increasing concerns about the environment and climate change and declining costs of renewable energy technologies point to an increasingly important role for renewable energy.¹⁸³

(ii) Trends and Opportunities

The renewable energy sector is expected to grow as renewable energy prices fall.¹⁸⁴ For instance, the "levelized cost of energy ("**LCOE**") for a wind plant has fallen 66 percent since 2009, while the solar LCOE fell 85 percent."¹⁸⁵

The extension of the renewable energy tax credits will lead to further growth and the share of renewable energy in energy generation will only increase. The Rhodium Group predicts that renewable energy will "run the table, with annual capacity additions topping out at an unprecedented 30 GWs in 2021." ¹⁸⁶ Wind-generated electric power has especially taken off in recent years:

¹⁸² Electricity Regulation, supra note 163.

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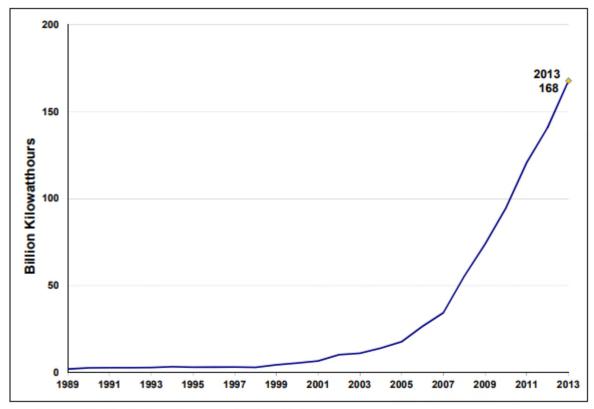
¹⁸¹ *Ibid*.

¹⁸³ Grid Interconnections, supra note 165.

Gavin Bade, "10 trends shaping the electric utility industry in 2017," *UtilityDIVE* (23 January 2017) online: https://www.utilitydive.com/news/10-trends-shaping-the-electric-utility-industry-in-2017/434541/ [10 Trends].

Marlene Motyka, "2018 outlook on renewable energy," *Deloitte* (2018) online: https://www2.deloitte.com/content/dam/Deloitte/us/Documents/energy-resources/us-er-renewable-energy-industry-outlook-2018.pdf [2018 Outlook].

¹⁸⁶ *10 Trends*, *supra* note 185.



Source: EIA, Monthly Energy Review, April 2014, Table 7.2a.

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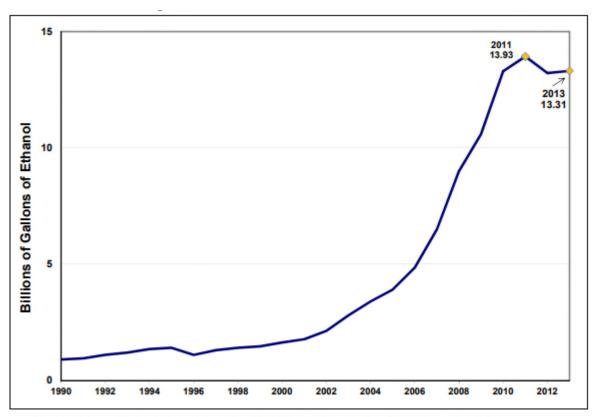
Another rapidly growing renewable energy source is solar. However, protectionist measures, such as "Buy American" and the recent Section 201 solar trade case, which will result in a tariff or quota on imported solar panels, effectively increasing their prices by 33 percent, could slow down the growth of the solar energy sector and hinder foreign investment.

Open trade among NAFTA signatories in renewable energy sources could increase the sale of US wind-based power to Mexico and Canada, and could also open southern California and the northeastern US to low-cost wind, solar, and hydroelectricity from Canada, which could lower electricity costs and carbon emissions in the US.188

Another major source of renewable energy in the US, especially in transportation, is ethanol fuel. US ethanol production has increased significantly since 1990:

Key Statistics, supra note 132 at 30.

David L. Goldwyn, "How can a modernized NAFTA improve North American Energy Market integration and the region's global energy competitiveness," The Atlantic Council (7 September 2017) at 5, online: http://publications.atlanticcouncil.org/spotlight-nafta/.



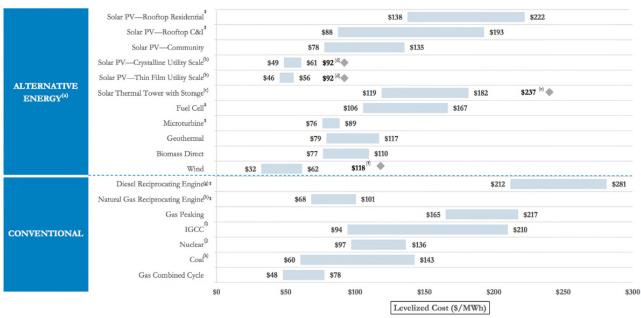
Source: Renewable Fuels Association, May 20, 2014, http://www.ethanolrfa.org/pages/statistics,

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Regardless of the tax credits, the renewable energy sector will continue to grow. First, because of clean energy and environmental concerns. Second, and more importantly, because renewable energy is increasingly at grid parity with natural gas, is cheaper than coal, and is widespread across the US.¹⁹⁰ The following table demonstrates the declining cost of and increased competitiveness of renewable energy compared to conventional sources of energy:

¹⁸⁹ Key Statistics, supra note 132 at 29.

¹⁹⁰ *10 Trends, supra* note 185.



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While the US intends to withdraw from the Paris climate accord, the withdrawal is unlikely to negatively affect the rapid growth of the renewable energy industry. Nearly 60 percent of Americans opposed the withdrawal, 192 and many cities and states are starting their own clean energy initiatives. By the end of 2017, "170 mayors had pledged their support for a community-wide transition to 100 percent renewable energy in cities, towns, and communities across the US - and a handful of US cities have already reached that goal." As of September 2017, 13 states offer customers green tariffs, where they can source up to 100 percent of their electricity from renewable resources through a fixed rate. In addition, by the end of 2017, 117 companies of various sizes had committed to 100 percent renewable procurement.

6. Summary of Current NAFTA's: Chapter 6

(a) Negotiating Background

Drafting an energy chapter of NAFTA was a sensitive and challenging issue for the three (3) parties involved. The US negotiators desired to secure access to Mexican energy resources while for

¹⁹¹ *Ibid.*

¹⁹² 2018 Outlook, supra note 196.

¹⁹³ *Ibid*.

Letha Tawney et al., "5 Emerging Trends for Corporate Buyers of Renewable Energy," World Resources Institute (29 September 2017), online: http://www.wri.org/blog/2017/09/5-emerging-trends-corporate-buyers-renewable-energy.

¹⁹⁵ 2018 Outlook, supra note 196.

Mexico, maintaining national control over its resources was of historical and constitutional importance. Meanwhile, Canada and the US had an energy agreement that was in turmoil as a result of what was thought to be a scarcity of resources.¹⁹⁶

Of significance was the fact that chapter six (6) affirmed the respect the parties had for each of their respective constitutions. For Mexico, in particular, this honored the constitutional limitations it imposed on foreign investment in the oil & gas sector.

The 1970s and 1980s marked a turbulent time for US-Canadian relationships, specifically with regards to natural resources. 197 Like Mexico, the Canadian government was concerned that foreign investors, primarily the US, had over invested in Canadian natural resources and thus Canada implemented restrictions on foreign investment. 198 Allan Gotlieb, the former Canadian Ambassador to the US stated that when he took office in the early 1980s, the energy relationship was the principal cause of the very sour diplomatic climate between the two (2) countries. 199 Many of the concerns of the 1970s and 1980s were addressed in the FTA. NAFTA was therefore not the first step in repairing the relationship but it was a further step in the right direction.

(b) Summary of Key Provisions

Chapter 6 of NAFTA covers the four (4) basic areas of energy trade: oil (in both crude oil and refined products), natural gas, electricity, and coal.²⁰⁰ Article 601 of chapter 6 entitled "Principles" establishes two (2) main theses:

- the desire to strengthen the important role that trade in energy and basic petrochemicals goods
 play in the free trade area; and
- to enhance this role through sustained and gradual liberalization and the recognition of the importance of having a viable internationally competitive energy and petrochemical sector to further their individual national interests. ²⁰¹

¹⁹⁷ Reinier Lock & Bill F. Kryzda, "Mexico-US Energy Relations and NAFTA" (1993) 1 US- Mexico Law Journal.

¹⁹⁶ *Ibid* at page 39.

¹⁹⁸ *Ibid* at page 237.

¹⁹⁹ *Ibid* at page 237.

²⁰⁰ Barry Appleton, Navigating NAFTA: A Concise User's Guide to the North American Free Trade Agreement (Toronto: Carswell, 1994) at 40 [*Navigating NAFTA*].

²⁰¹ Yulia Selivanova, *Regulation of Energy in International Trade Law* (The Netherlands: Wolters Kluwer, 2011) at 357 [*Regulation of Energy in International Trade Law*].

Importantly, included in principles is language which states that the parties acknowledge their "full respect for their constitution".²⁰²

(i) Obligations

NAFTA establishes a number of obligations upon parties regarding the treatment and supply of energy which can be divided into two (2) categories: 1) Articles 603 and 604 prohibit the use of barriers to imports and exports, either in the form of quotas, maximum and minimum import and export prices and/or export duties; 2) Articles 605 and 607 establish a limit on the parties' latitude to implement trade restrictive measures under exceptional circumstances to a greater extent than what was permitted under the GATT.²⁰³

While the above demonstrates a divergence from the GATT, much of Chapter 6 and its associated Articles were developed based on GATT principles.²⁰⁴ For example, Article 603 which forms a central component of the liberalization of energy under NAFTA, incorporates GATT principles with respect to trade in petrochemicals. Specifically, Article 603(2) states:

the Parties understand that the provisions of the GATT incorporated in paragraph 1 prohibit, in any circumstances in which any form of quantitative restrictions is prohibited, minimum or maximum export-price requirements and...minimum or maximum import-price requirements.²⁰⁵

Consequently, parties must not impose minimum or maximum export or import price requirements unless necessary to enforce countervailing or antidumping duty orders.²⁰⁶ Notwithstanding the aforementioned, parties may adopt or maintain restrictions on energy imports or exports from non-parties.²⁰⁷ Where a party imposes restrictions on non-parties, other NAFTA parties ought to avoid undue interference with it.²⁰⁸ Similarly, Article 603(5) allows parties to administer a system of import and export licensing for energy and basic petrochemicals if such a system is consistent with the Agreement.

²⁰⁷ Navigating NAFTA, supra note 200 at 40.

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²⁰² North American Free Trade Agreement, US, Mexico and Canada, 1 January 1994, art 601(1) [NAFTA].

²⁰³ Regulation of Energy in International Trade Law, supra note 201 at 359.

²⁰⁴ Navigating NAFTA, supra note 200 at 40.

²⁰⁵ NAFTA, supra note 202 art 603(2).

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²⁰⁸ NAFTA, supra note 202 art 603(3).

Article 604 holds that a party is prohibited from adopting or maintaining any duty, tax or other charge on the export of any energy or basic petrochemical good to the territory of another party unless the same measure is applied domestically and to all exports.²⁰⁹ Similarly, Article 605 creates a proportionality provision which means that the US and Canada cannot reduce access to each other's natural resources without an equivalent reduction in domestic access to the same product. Consequently, any cut to oil exports to the US would require a corresponding cut to domestic supplies. This provision, along with other restrictions, is generally subject to a very narrow national security exemption.²¹⁰ Article 607 establishes a special definition of national security in the context of the Energy chapter – it allows a party to restrict imports or exports to the extent necessary to:

- Supply a military establishment of a party or enable fulfilment of a critical defense contract of a party;
- b) Respond to a situation of armed conflict involving the party taking the measure;
- c) Implement national policies or international agreements relating to the non-proliferation of nuclear weapons or other nuclear explosive devices; or
- d) Respond to direct threats of disruption in the supply of nuclear materials for defense purposes.

(ii) Regulatory Measures

The negotiators of NAFTA created an important regulatory provision, Article 606, which establishes an obligation on energy regulatory bodies to apply measures consistent with NAFTA's obligation on national treatment of import and export restrictions and export taxes.

Negotiating Objectives for Chapter 6 and Spectrum of Likely Outcomes for an Energy Chapter 53

(a) Canada

Canada has articulated its interest in renegotiating a chapter on energy. Ultimately, Canada is interested in the oil & gas industry and ensuring its access to the international market and the ability to build a pipeline that runs south west. NAFTA negotiations offer an opportunity to help secure the development of a pipeline project to move Alberta oil to the US. markets. Thus far, however, there has been little indication that Canada has tabled any concrete proposals in this regard.

²⁰⁹ *Ibid* at art *604*.

²¹⁰ *Ibid* at art 607.

Notwithstanding the above, a source (as stated in Politico) illustrated in, *The steel elephant in the room at NAFTA Round 7*, that the renegotiation of NAFTA will include a standalone chapter on energy which will focus on regional cooperation and integration with the intention of "more interconnectivity across the networks of energy in North America".²¹¹ Ultimately, the three (3) parties have similar goals: energy security, pipeline access and cheaper power. It is one of the few topics that President Donald Trump has not targeted with his American First Policy.²¹²

Mexico's relatively recent constitutional reform, which allows for foreign investment in the energy industry, provides another area for renegotiation. That is, the recent reforms could bring Mexico's energy sector under the same, or similar rules as those governing Canada and the US. In particular, the new section need not include a section which disallows foreign investors in Mexico.

Interestingly, for all three (3) parties, North America has become the only region that is nearly energy independent.²¹³ Consequently, renegotiating an energy chapter could serve the parties to their benefits.

(b) US

The Edison Electric Institute and Canadian Electricity Association's joint position published in a joint report was to preserve NAFTA Chapter 6 in the renegotiations, with Mexico becoming a full partner under Chapter 6.²¹⁴ For the US energy industry, NAFTA and "trading energy with our neighbors to the north and south provides tremendous benefit to the US' economic and energy security...the US economy has nothing to fear from the North American Free Trade Agreement (NAFTA) - and a lot to gain."²¹⁵ The US Chamber of Commerce has voiced concern that withdrawing from NAFTA would impose "unacceptably high costs" for the US.²¹⁶

In the summary of US objectives, the United States Trade Representative ("USTR") published in July and November 2017, the USTR did not mention Chapter 6. Regarding the energy sector, the USTR

214 "Renegotiating NAFTA: Electricity Sector Perspectives," Edison Electric Institute and Canadian Electricity Association, 3.

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Megan Cassella, "The steel elephant in the room at NAFTA round 7", *Politico* (5 March 2018), online: : https://www.politico.com/newsletters/morning-trade/2018/03/05/the-steel-elephant-in-the-room-at-nafta-round-7-123039.

Rona Ambrose, "Renewed NAFTA has potential to be a big three-way win for energy", *Calgary Herald* (26 January 2018), online: http://calgaryherald.com/opinion/columnists/ambrose-renewed-nafta-has-potential-to-be-a-big-three-way-win-for-energy.

²¹³ Ibid

²¹⁵ Testimony Harbert, supra note 116.

²¹⁶ *Ibid.*

stated that its objective in the renegotiation is to "preserve and strengthen investment, market access, and state-owned enterprise disciplines benefitting energy production and transmission and support North American energy security and independence, while promoting continuing Energy Market-opening reforms."²¹⁷

While some high priority NAFTA renegotiation chapters, such as labor mobility and dispute settlement, are relevant to the energy industry, Chapter 6 is not a high renegotiation priority for the US.

8. Implications of a NAFTA Termination

With the political landscape surrounding NAFTA, its termination is not impossible. The termination of NAFTA would cause a rise in tariffs; supply chains to be shaken up; and an increase in prices for various consumer goods.

Under the current NAFTA, parties pay nothing on most goods that cross the border. Without an agreement, the three (3) parties could raise tariffs to as high as 150 percent which would cause prices to spike and therefore could affect company profits. All three (3) countries are WTO members and therefore, tariffs could revert to those levels. That is, tariffs on agricultural exports to Mexico could rise to 15 percent for wheat, 25 percent for beef and 75 percent for chicken and potatoes.²¹⁸ Such an increase could have the effect of raising consumer prices.

The current supply chains that have developed since 1994 between the three (3) countries would be changed and potentially ruined.

Alternatively, withdrawal from NAFTA could set the stage for a new trade pact or an entirely new trade agreement. Ultimately, the implications of NAFTA terminating are unknown.

9. Conclusions and Recommendations

NAFTA remains unique among international trade agreements and has benefited the three (3) parties for over two (2) decades; in 2015, total trilateral merchandise trade, as measured by the total of each country's imports from its other two (2) NAFTA partners, amounted to over USD\$1.0 trillion. That represented 28 percent of the world's GDP with less than seven (7) percent of the world's population.

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[&]quot;Summary of Objectives for NAFTA Renegotiation," *United States Trade* Representative (November 2017), online: https://ustr.gov/sites/default/files/files/Press/Releases/Nov%20Objectives%20Update.pdf.

Anna Swanson & Kevin Granville, "What Would Happen if the US Withdrew From NAFTA", *The New York Times* (12 October 2017), online: https://www.nytimes.com/2017/10/12/business/economy/what-would-happen-if-the-us-withdrew-from-nafta.html.

Since NAFTAs initiation, the North American economy has expanded, with the combined GDP of the parties reaching USD\$20.7 trillion.²¹⁹

NAFTA continues to be a milestone agreement in international trade negotiations. NAFTA is the first trade agreement of its kind which integrated the economies of developed and developing countries;²²⁰ NAFTA creates a significant enhancement in scope and application of comprehensive trade agreements dealing with goods, services and investment; and NAFTA acknowledges the link between trade and the environment.

Specifically regarding energy, NAFTA has resulted in North America becoming almost entirely energy self-sufficient. With Canada's abundant supply of natural resource, America's recent "shale revolution" and Mexico's shift in foreign investment laws, the Energy Market has gone through significant changes, many of which are benefiting the parties.

Ultimately, NAFTA has provided numerous opportunities to businesses, industries, and workers (more than five (5) million jobs have been created in Canada since it was executed). The agreement was designed to lead to more efficient use of North American resources – land, labor, and technology.

While the future of NAFTA is unknown, the past and its success is clear; millions of jobs have been created in all party states, and GDP has increased substantially.

²¹⁹ Government of Canada, "North American Free Trade Agreement (NAFTA)".

²²⁰ Navigating NAFTA, supra note 201 at page 4.